efile Public Vis	ual Render ObjectId: 2014	411979349300346 - Subm	ission:	2014-07-09		1	TIN: 59-3458145
Form 990	Return of Org	ganization Exempt I	From	Income T	ax	-01	^{4B №.} 1545-0047 ヘイヘ
Form U U U		or 4947(a)(1) of the Internal		e Code (except	black lu	ng	2012
Department of the Treasury Internal Revenue Service		benefit trust or private found e to use a copy of this return to s	-	te reporting requ	iirements		pen to Public Inspection
A For the 2012 ca	endar year, or tax year beginn	ing 10-01-2012 , 2012, and e	nding 09	-30-2013			
B Check if applicable:	CName of organization FLORIDA HEALTH SCIENCES CENTER Doing Business As	RINC					
Address change	TAMPA GENERAL HOSPITAL Number and street (or P.O. box if mail	is not delivered to street address)					
Initial return	PO BOX 1289						
Terminated	Room/suite						
Amended return Application pending	City or town, state or country, and ZIP						
	City or town, state or country and ZIP TAMPA, FL33601 59-3458145	E Telephone number		G Gross	receipts \$	1,313,53	3,354
		(015) 844-7000					
	F Name and address of princip	pal officer:		1			
	Jim Burkhart PO BOX 1289						
	TAMPA,FL33601						
I Tax-exempt status:	✓ 501(c)(3)	ert no.) 🗌 4947(a)(1) or 🗌 527		I			
J Website: htt							
H(a) Is this a gro	up return for		I				
	Yes V No						
H(b) Are all affilia	ch a list. (see instructions)						
H(c) Group exem		K Form of organization: 🗹 Corpora	ation 🗌 -	Trust 🗌 Associati	on 🗌		
	F	Other 🕨	L Year of f	formation: 1997	M State	of legal d	omicile: FL
Part I							
Summary 1 Briefly des	cribe the organization's mission or						
most com	of West Central Florida. We provide plex specialty care and post-acute						
	in an exceptional manner, with ber at experience. With our unique bler						is,
supporting	medical education and research i			<i>.</i> . <i>.</i>			
es							
Activities &							
2 Check this box3 Number of voti		v (Part VI line 1a)			I.	3	15
	ing members of the governing bod		• • •	• •	F	4	15
	f individuals employed in calendar				-	5	7,839
	f volunteers (estimate if necessary	, , , ,			ŀ	6	340
	ed business revenue from Part VIII				L	7a	748,119
ь		, (-),					-, -
Net unrelated busin	ess taxable income from Form 990)-T, line 34			7b	Ì	210,815
en				Prior Y	ear		Current Year
Revenue							_
	and grants (Part VIII, line 1h)		Í	4	941,867		6,022,441
	e revenue (Part VIII, line 2g)		-		746,553		1,010,430,381
5	come (Part VIII, column (A), lines :		F		811,789		25,688,257
	(Part VIII, column (A), lines 5, 6d		F		190,732		-6,595,029
12		, ,	L		.,		
Total revenue—add	lines 8 through 11 (must equal Pa	rt VIII, column (A), line			I		
12)			—	1,004,690,			035,546,050
g 13 Grants and	similar amounts paid (Part IX, col	lumn (A), lines 1–3)			861,3	333	1,029,444
3 Grants and							
ă		<i></i>					
	o or for members (Part IX, column				0		0

15 Salaries,	other compensation, employee benefits (Part IX, column (A), lines 5–10)	480,497,524	482,254,874	
16a Professior	nal fundraising fees (Part IX, column (A), line 11e)	0	0	
b Total fun	draising expenses (Part IX, column (D), line 25)			
17 Other exp	enses (Part IX, column (A), lines 11a–11d, 11f–24e)	495,429,065	503,438,848	-
18 Total expe	enses. Add lines 13-17 (must equal Part IX, column (A), line 25)	976,787,922	986,723,166	
19				
Revenue less e	expenses. Subtract line 18 from line 12	27,903,019	48,822,884	
ces		Beginning of Current	End of Year	
Net Assets or Fund Balances		- Year		_
20 Total asse	ets (Part X, line 16)	1,246,358,549	1,372,968,721	
21 Total liabi	lities (Part X, line 26)	783,826,302	761,007,306	
22 Net asset	s or fund balances. Subtract line 21 from line 20	462,532,247	611,961,415	
Part II				
	s of perjury, I declare that I have examined this return, including accomp \mid belief, it is true, correct, and complete. Declaration of preparer (other th			
Sign	Signature of officer	2014-06-27 Date		
Here	Steve L ShortCFO and Executive Vi Type or print name and title	ice President		
Daid	Print/Type preparer's name Preparer's signature	Date Check if PT	IN	-
<u>Paid</u> Preparer	Firm's name 🕨	self-employed Firm's EIN		Page 2 —
Use Only	Firm's address	Phone no.		
	scuss this return with the preparer shown above? (see instructions) . k Reduction Act Notice, see the separate instructions. 2)	Cat. No. 11282Y	• Yes No Form 990 (2012) Page 2	
Part III Statement	t of Program Service Accomplishments Theck if Schedule O contains a response to any question in this Part III			
compre reflects a patie care processes	describe the organization's mission: <u>Tampa General Hospital is committed</u> hensive health services, ranging from wellness and primary care to the m nt-centered approach, and our services are delivered in an exceptional m , cost-effectiveness, and patient experience. With our unique blend of acc	nost complex specialty care and post-a nanner, with benchmark performance in	cute services. Our care	
	nedical education and research in our region. organization undertake any significant program services during the year	which were not listed on		
	r, Form 990 or 990-EZ? describe these new services on Schedule O.		🚽 Yes 🗹 No	
	ration cease conducting, or make significant changes in how it conducts, a		-	
	describe these changes on Schedule O.		s 🗹 No	
Section	e the organization's program service accomplishments for each of its thre 501(c)(3) and 501(c)(4) organizations are required to report the amount es, and revenue, if any, for each program service reported.			(Code:) (Expenses \$ 760,854,573 inclu (Revenue \$ 968,930,661) Hospital Patient Services: Tampa General safety net, private not-for-profit hospital, comprehensive medical facilities in West serving a dozen counties with a populati

Hospital Patient Services: Tampa General safety net, private not-for-profit hospital, comprehensive medical facilities in West serving a dozen counties with a populatic million. As one of the largest hospitals in General is licensed for 1,018 beds, and w employees, is one of the region's largest the area's only Level 1 Trauma center an burn centers in Florida. With five medical able to transport critically injured or ill p surrounding counties to receive the adva need. The hospital is home to one of the transplant centers in the country, having than 6,000 adult solid organ transplants, state's first successful heart transplant is state-certified comprehensive stroke cen Neuroscience Intensive Care Unit is the I coast of Florida. Other outstanding cente cardiovascular, orthopedics, high risk an urology, ENT, endocrinology, and the Chil Center, which features a nine-bed pediat unit and one of just three outpatients are variety of locations. A range of diagnosti outpatient services are provided on the T addition, TGH provides outpatient rehabil an offsite facility and primary and special services. In Various offsite clinics. As the r safety net hospital, Tampa General is cor services. TGH provides means, including th County Health Plan and the State Medica addition, TGH provides trauma care on a well as other services at no charge to elig through its charity care program. Statisti fays: 278,998, Emergency room visits: { 5 200 and Surgencies: 28 244

		5,205, and Jurgenes. 20,077.
	4b	(Code:) (Expenses \$ 22,069,672 incluc (Revenue \$ 9,596,628)
		Residents' teaching program (the revenu disclosed in this section include direct gr education only): Tampa General Hospital with the University of South Florida ("USI Medicine since the school was created in Tampa General Hospital is the primary te the Morsani College of Medicine at the Ur Florida. TGH has approximately 300 resic through the hospital each year. The Medi approximately 200 residents, with the re funded solely by the hospital. These resir to Tampa General Hospital for specialty t ranging from general internal medicine ta addition, medical, nursing and physical th receive part of their training at the Tampo on an annual basis. University of South T medical students rotating at Tampa Gene our Fiscal Year 2013. Faculty of the Mors Medicine at the University of South Floric for patients at Tampa General Hospital as physicians, many of whom also serve as faculty.
	4c	(Code:) (Expenses \$ 1,818,049 includi (Revenue \$ 2,039,668)
		Clinical Research: As the region's only Le Center and the primary teaching hospital College of Medicine at the University of S General Hospital is uniquely poised to co clinical trials advancing the state of medi Office of Clinical Research (OCR) is comm investigators, sponsors, and patients par trials. We provide strategic services, edu and comprehensive review processes des potential of clinical investigators and thei TGH is actively engaged in clinical trials v physicians and private physicians. During the OCR provided oversight for a total of including 156 newly approved studies. In OCR administrative services, the TGH Ce Research Excellence (CORE) provides cor that begin before site initiation and comit of the study. Pre-study services include s coordination of pre-study site visit, regul laboratory and radiology research pricing for special services. Study coordination s recruitment, screening, subject enrollmeu procedures, investigational drug services accountability, packaging and shipping, s documentation, case report form compler record storage.
		(Code:) (Expenses \$ 26,675,356 incluc 2,154,009) (Revenue \$ 29,863,424) Tampa General Hospital's Other Program cafeteria and vending sales, parking gare pharmacy sales to employees, net assets
		restrictions, and other miscellaneous rev
	4d	Other program services (Describe i (Expenses \$ 26,675,356 including)
		(Expenses \$ 26,675,356 including (2,154,009) (Revenue \$ 29,863,42
	4e	Total program service expenses
·	990 (2012)

0 (<u>2012)</u> V Ch	ecklist of Required Schedules		Page 3	
	· · · · · · · · · · · · · · · · · · ·	Yes	No	Page 4
	rganization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete A^{*}	1	Yes	
			-	
Is the o	rganization required to complete Schedule B, Schedule of Contributors (see instructions)? 🐒 . $\ .$	2	Yes	
	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to ca for public office? If "Yes," complete Schedule C, Part I	indidate	5 3	
No	4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a sect election in effect during the tax year? If "Yes," complete Schedule C, Part II		(h)	
	4 Yes 5 5			
l	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C Part III		. 5	
No	6 Did the organization maintain any donor advised funds or any similar funds or accounts for which don to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," co D, Part I			
	7 No			

				rganization rece onment, historic											7
	No	8		e organization m Ile D, Part III	aintain colleo		vorks of a	nrt, historica	al treasures	, or other sim	nilar as	sets?	If "Yes,'	" comple	te
		8		9 No											
			for amo	rganization repo nts not listed in <i>If "Yes," comple</i>	Part X; or pr	rovide cred	dit counse	eling, debt r	managemei	nt, credit repa	air, or o				9
	No	10 10		organization, dire ent endowments, 11								ed en	dowmer	nts,	
	rganizati applicab		nswer to	any of the followi	ing questions	is is "Yes," t	then com	nplete Sche	dule D, Par	ts VI, VII, VII	II, IX,				
				mount for land,)?			11-	a Yes		-
It "Yes,"	comple	te Sch	ieaule D,	Part VI. 🐿 🔒 .							. [11a	b		-
				mount for invest 6? <i>If "Yes," com</i> f						or more of its	s total	11b		No	
				mount for invest ine 16? <i>If "Yes,"</i>							s	11c	с	No	
											Ĺ		d	<u> </u>	
				mount for other plete Schedule D						al assets repo •	orted	11d	e	No	
Did the	organiza	ation re	eport an	mount for other	liabilities in	Part X, line	ie 25? <i>If</i> "	'Yes,″ comp	olete Sched	ule D, Part X	8	11e	Yes		_
f				separate or cons lity for uncertair										f Yes	-
	12a ;	Did the If "Yes,	s," comple	tion obtain sepa te Schedule D, P	rate, indeper Parts XI and >	ndent audi XII 😒	ited finan	cial statem	ents for the	e tax year?				12a	
		No		e organization in	cluded in cor	nsolidated,	, indepen	ident audite	ed financial	statements fo	or the f	tax ye	ar? If "Y	′es,″ and	1
12b	Yes		13	rganization answ								otiona	-		I
	No	14a 14a	Did the	organization mai								•			13
	5	tion h	nave aggr	gate revenues o ram service activ	•		. ,	5	5,	5,	_	14b	Yes		
valued a	at \$100,	000 or	r more? I	"Yes,″ complete	Schedule F,	. Parts I an	nd IV .				*		15		-
				art IX, column (. ited States? <i>If</i> "א					assistance t	o any organiz	zation	15	16	No	
				art IX, column (. Inited States? <i>If</i>								16		No	
											Ĺ		17	I	
				tal of more than "Yes," complete						vices on Part I	1X,	17		No	

	1		I	_
		18		
Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No	
Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	19	No	_
Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	20a Yes b		-
If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? 📆	20b	Yes	rm 990	(2012)
Form 990 (2012)				Page 4
Part IV Checklist of Required Schedules (continued)			21	
Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes 22		Page 5
Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No	_
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	1	23	Yes	-
				24a
Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	Yes		
		b		-
Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	c	No	-
Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No	
Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d	d	No	-
		25a		-
Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No	
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," or Schedule L, Part I			,	-
 Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated em disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule Part II 	L,	, or	26	_
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employed thereof, a grant selection committee member, or to a 35% controlled er of any of these persons? If "Yes," complete Schedule L, Part III	itity or			
27 28 No				
Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):	а			
A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	l I		l	28a
Yes A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			•	<u> </u>
28b Yes c An entity of which a current or former officer, director, trustee, or key employee (or a family men	her th	ereof)	as an	1
officer, director, trustee, or direct or indirect owner? If "Yes, " complete Schedule L, Part IV		ereor) w	us dii	28c

Yes Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete S					
	chedule	м	L	_	
29 No 30					
Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If</i> "Yes," <i>complete Schedule M</i>	30		No		
		31			
Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			No		
Part I	31				
		32			
Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes, " complete	1	ĺ			
Schedule N, Part II	32		No		
		33			
		1			
Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		No		
		34			
		34			
Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	/ 34	Yes			
Part V, III e 1	34				
		35a			
Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes			
b If Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a control	lled entit	у 35b	Yes		
within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 \ldots			100		
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charital organization? If "Yes," complete Schedule R, Part V, line 2		ed	36		
	-				
37 Did the organization conduct more than 5% of its activities through an entity that is not a relate is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part		ization a	nd that		
	••				
37 No					
Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lir	nes 11b	and 19?			
All Form 990 filers are required to complete Schedule O	• •		38		
Yes		For		2)	
		101	m 990 (201	,	
		101	m 990 (201	,	
Form 990 (2012)		101	m 990 (201 Page		
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V					—— Page 6 —
Form 990 (2012)			Page		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance			Page Yes		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance			Page		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance			Page Yes		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance			Page Yes 38 0		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	portable		Page Yes 38 0		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	portable		Page Yes 38 0 1 1 1 1 1 1 1 1 1		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	portable		Page Yes 0 1c		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	eportable		Page Yes 38 0 1 1 1 1 1 1 1 1 1		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	portable		Page Yes 0 1c		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance		5; e gaming	Page Yes 0 1c		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	x return	gaming s?	Page Yes 0 1c		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	x return	gaming s?	Page Yes 38 0 1c 7,839		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	x return uctions)	gaming s?	Page Yes 38 0 1c 7,839		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	x return uctions)	gaming s?	Page Yes		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	x return uctions)	gaming s?	Page Yes		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance No 1a Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b c Did the organization comply with backup withholding rules for reportable payments to vendors and re (gambling) winnings to prize winners? Yes 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return Yes b If at least one is reported on line 2a, did the organization file all required federal employment ta Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction of the organization have unrelated business gross income of \$1,000 or more during the year? Yes b If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	x return uctions)	gaming s?	Page Yes		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	x return uctions)	gaming s?	Page Yes		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	x return uctions)	gaming s?	Page Yes		—— Page 6 —
Form 990 (2012) Part V Check if Schedule O contains a response to any question in this Part V Statements Regarding Other IRS Filings and Tax Compliance	x return uctions)	e gaming	Page Yes		—— Page 6 —

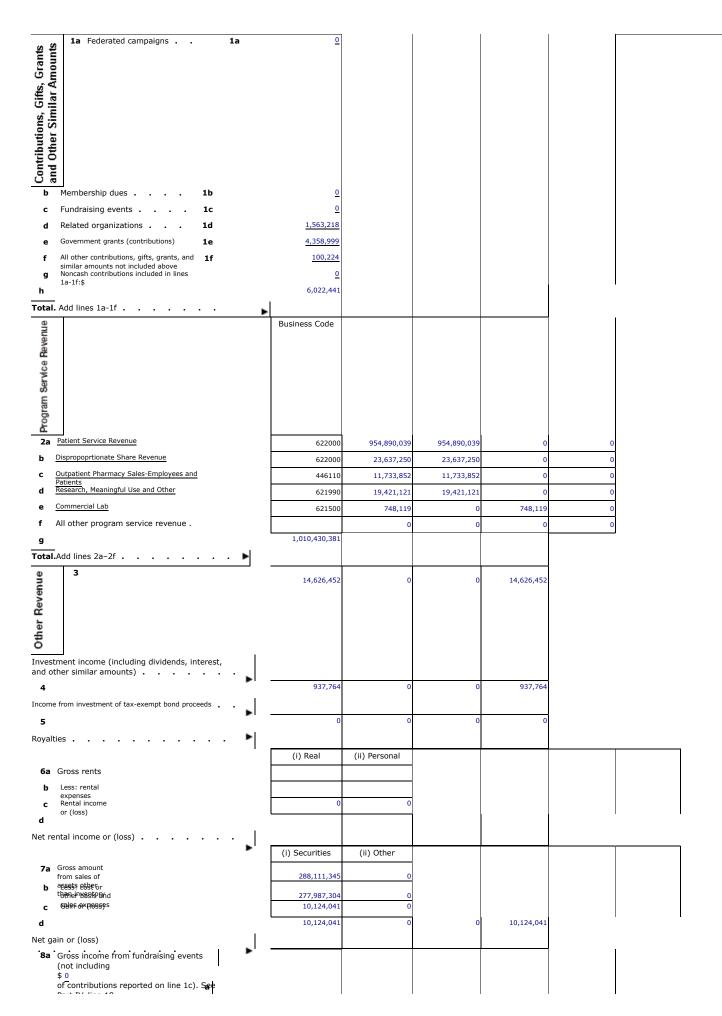
		stiuctio	INS FOR TH	ing requ	incinent	s for For	rm TD F	90-22.1, Re	eport of Fo	reign Bank	and F	inancia	al Accoun	ts.			
	5a	Was th	ie organi	ization a	party to	o a proh	ibited ta	x shelter tr	ansaction	at any time	e durin	g the t	ax year?				5a
		No	b														L
	Did anv	taxable	party n	otify the	e organiz	ation th	at it was	s or is a par	ty to a pro	hibited tax	shelte	er tran	saction?			5b	1
	y			,				pui	, p.c							50	No
			_													I	
0	If "Yes	," to lin	e 5a or 5	5b, did th	he orgar	nization	file Form	1 8886-T?			•	• •	• •	·		5c	
																	_
а								are normall s charitable				nd did	the orga	nizati	on	6a	
lo	b							y solicitatio				at cuch	contribu	tions	orai	fts wor	
				tible? .				• • •	• •	• • •	• •	•	• • •			•	61
		7	Organ	izations	s that n	nay rec	eive de	ductible co	ontributio	ns under	sectio	n 170	(c).				
					а												
								ss of \$75 m				n and p	artly for	good	s and	servic	es 7a
	No	b						• • • • e donor of t				rvices	nrovided	2		_	
			- 18	-,	c					9000	2 31 30		F. Stracu	•			•
					c												
	organiza 82?	ition sel	l, excha	nge, or c	otherwis	e dispos	se of tan	gible perso	nal propert	y for whicl	h it wa	s requi	red to file		7c		No
02	.52: .	• •	• •	• •	• •	• •	• •	• • •		• •	• •	• •	• •				110
1	If "Yes	," indica	ate the n	umber o	of Forms	8282 fi	led durir	g the year		•	70	1					
	е	Did th	ie ordani	ization re	eceive a	ny funde	s, directi	y or indired	tly, to nav	premiums	onar	person	al benefit				1
			act?		• •	• •		• • •	••••		• •	• •	• •	•		•	. 7e
	1	f			instian	القارم مرتبير برام	ha		una divant	lu ou indiud	م بالحم					a at 2	
	No	т 7f		No		auring t	ne year,	pay premiu	ims, airect	ly or maire	ectry, o	n a pe	sonai be	nent	contr	act? .	·
		7		NU	g												
					on of qu	alified ir	ntellectu	al property,	did the or	ganization	file Fo	rm 889	99 as		_		
			ived a co		on of qu	alified ir		al property,		-		rm 889 •	99 as		7g		
uirec	I?	 organiza	• •	• •	• •	• •	• •		• •			•			_		
uirec	1?	 organiza	• •	• •	• •	• •	• •		• •			•			_	7h	
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b Ent	ter the amount of reserves the organization is required to maintain by the states in	
	ich the organization is licensed to issue qualified health plans	с
Enter the am	nount of reserves on hand	
Did the orgar	nization receive any payments for indoor tanning services during the tax year? 14a No	
b If"	'Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O 14b	—
l	Form 99	0 (2
Form 990 (20		Pa
Part VI	Check if Schedule O contains a response to any question in this Part VI ance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No"	
	to lines 8a, 8b, or 10b below, describe the clarific umstances, processes, or changes in Schedule O. See	
Section	As Governing Body and Management Yes	_
	<u>No</u> 1a	
Enter the nur	mber of voting members of the governing body at the end of the tax year 15	
body, or if th	material differences in voting rights among members of the governing ne governing body delegated broad authority to an executive committee or nittee, explain in Schedule O.	
Enter the nur	mber of voting members included in line 1a, above, who are independent	
	er, director, trustee, or key employee have a family relationship or a business relationship with any other tor, trustee, or key employee?	
	the organization delegate control over management duties customarily performed by or under the direct ervision of officers, directors or trustees, or key employees to a management company or other person? . 3	_
No 4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	
No	Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders?	
No		ore
7a Yes	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	I
	persons other than the governing body?	Ŀ
Yes	B Did the organization contemporaneously document the meetings held or written actions undertaken during the year the following: a	by
The governin	ng body? 8a Yes	
b Eac	ch committee with authority to act on behalf of the governing body?	s
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	
No	٥	_
Section	B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes	
No 10a		-
Yes	 If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliate and branches to ensure their operations are consistent with the organization's exempt purposes? 	s,
10b Yes	11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the	I
	form?	
Yes	b Describe in Schedule O the process, if any, used by the organization to review this Form 990 12a Did the process in the process of interface to the process of the	_
Vac	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	_
Yes	 b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c 	.0

12b	Yes																		
			Did the	organization regula	arly and o	consistently monit	or and	l enfo	rce o	com	plianc	e wi	ith the policy? I	f "Yes,″ describ	e in				
			Schedul done	e O how this was											12	с			
i	I						••••	•	•	•	• •	•				_			
Yes		13		organization have	a written	whistleblower po	IICY?	•	• •	•	•	•			•				
		13	Yes	14															
		Did th	e organi	zation have a writte	en docum	ent retention and	destr	uctio	n pol	licy?	· •	·			14				
Yes		15	Did the	process for detern											ndent				
	1	٦	norcon	a comporability dat	ta, and co	ontemporaneous s	ubsta	ntiati	on o	f the	e delib	erat	tion and decisio	n?					
The org	anizatio	n's CEC), Execut	ive Director, or top) manager	ment official .	• •	•	·	•	• •	•		15a Yes					
b	Other	officer	s or key	employees of the c	organizatio	on		•	•					. 15b	Yes				
1		If "Yes'	' to line	15a or 15b, describ	e the pro	cess in Schedule	0 (see	e inst	ructi	ons)).				r <u>'</u>				
	-						-												
1				ation invest in, con		ssets to, or partici	pate i	n a jo	int v	/ent	ure or	sim	nilar arrangeme	nt with a					
•		taxable	e entity c	uring the year? .	• •		• •	·	•	•	• •	·			16a				
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				nization to make its							990-T	(50)1(c)(3)s only)	19			— Pag	e /	
Describ	e in Sch	edule C) whethe	Indicate how you r er (and if so, how),	the orgar	nization made its	gover	ning o	locu	men	ıts, co	nflic	t of interest	20					
policy, a State th	and finar ne name	ncial sta , physia	atements cal addre	s available to the p ess, and telephone	number c	ng the tax year. of the person who	posse	esses	the	bool	ks and	l rec	cords of the org	anization:					
Steve	L Short	EVP ar	nd CFO1	Tampa General Cir	TampaFL3	33606 (813) 844-	7000							For	rm 990 (201	2)			
	90 (2012	-				Tructore Key						+ 0			Page	7			
Parts		onipe ofépie	Schedul	n of Officers, Di Contractors	onse to a	ny question in thi	s Part	VII		, п	ignes		····	i Employees					
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11) David A Straz r	1	x							0	0	0
oard Member 12) Joseph W	0		_	_		_	_				<u> </u>
aggart	1	х							0	0	0
oard Member L3) John T Touchton	1										<u> </u>
oard Member	0	х							0	0	0
L4) Erika /allace	1	x							0	0	0
oard Member	0					_					
15) Bruce wiebel	4	x							28,500	0	0
oard Member 16) Pamela S				-	-	-					<u> </u>
Juma Board Member	0	х							0	0	0
17) Jim Jurkhart	50			x					0	0	0
President - CEO	0			^					U		
										Form	990 (2012)
						- 1	Page 8	3 –			
orm 990 (2012)											Page 8
Part VII <u>Section A. Officers, Directors, Trustees, Key Em</u>	plovees, and Hi	iahe	est C	omr	oens	sate	ed Em	ola	vees (continu	ued)	
(A)	(B)				(C)			(D)	(E)	(F)
Name and Title	Average hour per week (lis						check box,		Reportable compensation	Reportable compensation	Estimated amount of
	any hours for related		unle	ss pe	ersor	n is	both a	n	from the	from related	other
	organizations		UTTI		and a rust		ector/		organization (W- 2/1099-	organizations (W- 2/1099-	compensation from the
	below dotted line)	Ş	e n	Ξ	₽	Key	Hig	Fo	MISC)	MISC)	organization and related
		9	Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			organizations
		8	ual t	tiona		old	ee or	`			
			nust	al Tr		уөө	mpe				
			88	Jstei			nsat				
				Ð			ed				
18) Janet H Davis		50			х				405,374	0	35,399
Senior Vice President, CNO 19) Robin W		0									
DeLaVergne		0 .50			х				418,515	0	30,651
Senior Vice President Development 20) Cheryl A		50									
agan Senior Vice President Support Services		0			х				324,325	0	31,160
(21) Anthony D Escobio		50			х				225,963	0	34,100
/ice President Patient Financial Services		0			^				225,505		5 1/100
(22) Sally H Houston		50 0			х				741,818	0	37,987
Senior Vice President, CMO (23) Jean M		-									
Nayer Senior Vice President Strategic Services		50 0			х				432,298	0	38,639
(24) Deana L		50									
Nelson Executive Vice President, COO		0			х				882,992	0	64,857
25) John H Bond Ir		50			х				359,087	0	36,051
/ice President Surgical Services 26) Mark W		_					\vdash	+			
Campbell		50 0			х				233,145	0	29,442
/ice President Materials Management 27) Scott J		50									
Arnold Senior Vice President Information Systems					х				271,045	0	29,874
28) Maureen Daden		50			x				329,721	0	35,488
vice President Cardiovascular Services		0			^				329,721	0	33,466
29) Richard L 'aula		50			х				283,665	0	30,184
Chief Medical Informatics Officer 30) Judith M		-			-		\vdash	+			
Senior Vice President Finance Administration		50 0			х				503,488	0	41,335
31) Chris A		50			-		┝─┼	\neg			
Roederer Senior Vice President Human Resources					х				488,369	0	29,624
32) Steve L		50			x				842,138	0	73,377
Short Executive Vice President, CFO		0			Â				042,138	0	13,311
33) Jana Gardner		50			х				233,675	0	34,234
/ice President Ambulatory Care 34) Vincent D		_					$\left - \right $	-			
Perron		50 0			х				235,652	0	22,868
/ice President Medical Affairs											
(35) Pamela G		5.0									
(35) Pamela G Sanders /ice President Women and Childrens Svcs		50 0			х				113,655	0	18,986

Kallenborn.	50 0			х	1		157,315	0	29,5	18	
Vice President Acute Care (37) David K			_								
Robbins Vice President Professional Svcs	50 0			х			254,913	0	32,9	09	
(38) Balaji	50										
Ramadoss Vice President Chief Technology Officer	0			х			186,212	0	15,5	547	
(39) Maja G	50										
Gift Director of Pharmacy	0			x			200,067	0	26,6	5/3	
(40) Mark W Weston	50				х		766,051	0	87,0	134	
Internal Medicine Cardiology	0				^		700,031	U	07,0		
(41) Debbie A Rinde- Hoffman	50				x		756,847	0	86,8	68	
Internal Medicine Cardiology	0										
(42) Victor D Bowers	50				х		566,836	0	53,8	33	
Internal Medicine Surgery (43) Peter J	0										
Berman	50 0				х		525,469	0	52,7	'88	
Internal Medicine Cardiology (44) Ting C											
Huang	50 0				х		433,664	0	32,7	'86	
Transplant Physician Surgery (45) Amy J				_							
Paratore Vice President Emergency Services	50 0					х	292,672	0	32,8	93	
(46) Kathi K	50										
Katz Senior Vice President, CNO	0					х	199,780	0	6,6	95	
(47) Veronica B	50										
Martin Vice President Women's and Children	0					х	253,578	0	22,8	801	
(48) Elizabeth J Lindsay-	50										
Wood Senior Vice President Information Technology	0					х	1,643,957	0	35,7	'16	
(49) Ronald A	50					~	1.641.677		122.1	72	
Hytoff President, CEO	0					х	1,641,677	U	133,1	.73	
(50) Thomas L Bernasek MD	2					х	52,027	0		0	
Board Member	0					~	52,027	Ŭ			
1b Sub-Total		•									
c Total from continuation sheets to Part VII, Secti	on A		•								
d Total (add lines 1b and 1c)		.)	•		15,2	97,21	.2	0	1,303,490		
2 Total number of individuals (including but not limited		ve) who	recei	ived i	nore t	han	\$100,000				
of reportable compensation from the organization 32	.5							Ye			
No. 2. Did blog and significant in the same formation of the same of the same state					la 1 a la a a			L			
No 3 Did the organization list any former officer, of line 1a? If "Yes," complete Schedule J for suc		key emp		e, or			mpensated emp				
	h individual							bioyee on			
	h individual							• •			
3 Yes 4			•	•	•••	•					
	compensation and c	• •	• mper	• nsatio	n fron	•			4		
3 Yes 4 For any individual listed on line 1a, is the sum of reportable (compensation and c 0? If "Yes," complet	other co	mper dule 2	• nsatio 1 for s	n fron	• n the	••••	· · 	4		
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3 Yes 4 For any individual listed on line 1a, is the sum of reportable organizations and related organizations greater than \$150,000 Individual 5 Did any person listed on line 1a receil Did any person listed or line 1a receil 5 Did any person listed or line 1a receil Section B. Independent Contractors	compensation and c 0? If "Yes," complet ve or accrue compe ? If "Yes," complete d independent contr	other co te Sched e Sched ractors t	mper dule J from lule J	nsatio I for s for s receiv	n from such unrela uch pe	n the ited irson	organization or han \$100,000 o	individual for		(A) e and business addre	Description
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-	Less: direct expenses b							
с	· · ·					I		
Net in	come or (loss) from fundraising events $\ .$.							
	Gross income from gaming activities. See Part IV, line 19 a							
b c	Less: direct expenses b							
	come or (loss) from gaming activities							
	Gross sales of inventory, less eturns and allowances .	0						
b c	Less: cost of goods sold b	0	0	0	0			
	come or (loss) from sales of inventory	-	-					
	Miscellaneous Revenue			Business Code		ĺ		
11a	oss on extinguishment of debt	900099	-6,792,087	0	0	-6,792,087	ļ	
b	-							
c	-		107.050					
d	All other revenue		197,058	0	0	197,058		
e Total	Add lines 11a-11d	-6,595,029						
12								
Total	revenue. See Instructions	1,035,546,050	1,009,682,262	748,119	19,093,228			
					Fo	rm 990 (2012)		
			Pa	age 10				
	990 (2012)					Page 10		
Part Section	: IX Statement of Functional Expenses n 501(c)(3) and 501(c)(4) organizations must complete a	all columns. All oth	ner organizations r	nust complete colu	umn (A).			
	Check if Schedule O contains a response to any que ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII. Grants and other assistance to governments and organi the United States. See Part IV, line 21		IX		(A) Total expenses	B Program servi expenses	(C) ice Management and general expenses	Fui
1	· · · ·							
	1,029,444							
2	· · · ·		0					
2	1,029,444 Grants and other assistance to individuals in the		0					
2	1,029,444 Grants and other assistance to individuals in the		0					
	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments,		0					
	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments,		0					
3	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations and individuals outside the United is Benefits paid to or for members Compensation of current officers, directors, trustees, and individuals outside the United is	nd key	9,939,230	2,172,212				
 3 4	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations and individuals outside the United Benefits paid to or for members Compensation of current officers, directors, trustees, ar employees 7,767,018 Compensation not included above, to disqualified person defined under, section 4958(f)(1)) and persons described	ns (as		2,172,212 441,357				
3 4 5 6	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations and individuals outside the United Benefits paid to or for members Compensation of current officers, directors, trustees, are employees 7,767,018 Compensation not included above, to disqualified person defined under, section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(3)(B)	ns (as	9,939,230	441,357				
3 4 5	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations and individuals outside the United Benefits paid to or for members Compensation of current officers, directors, trustees, ar employees 7,767,018 Compensation not included above, to disqualified person defined under, section 4958(f)(1)) and persons described	ns (as	9,939,230					
3 4 5 6	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United Benefits paid to or for members Compensation of current officers, directors, trustees, ar employees 7,767,018 Compensation not included above, to disqualified person describe section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(1) and persons describ	ns (as	9,939,230	441,357 349,677,749				
3 4 5 6 7	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United Benefits paid to or for members Compensation of current officers, directors, trustees, ar employees 7,767,018 Compensation not included above, to disqualified persor defined under section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(1) and persons 4058(f)(1) and persons 4058(f)(1) and 4058	ns (as	9,939,230	441,357 349,677,749				
3 4 5 6 7 8	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizatione and individuale outeide the United Benefits paid to or for members Compensation of current officers, directors, trustees, ar employees 7,767,018 Compensation not included above, to disqualified person defined under section 4958(f)(1)) and persons describe section 4958(c)(3)(B) Other salaries and wages 289,596,655 60,081,094 Pension plan accruals and contributions (include section 403(b) employeer contributions) 27,002,932	ns (as	9,939,230 6,740,027 33,753,66	441,357 349,677,749 5	·			
3 4 5 6 2 7 8 9	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United Benefits paid to or for members Compensation of current officers, directors, trustees, ar employees 7,767,018 Compensation not included above, to disqualified persor defined under section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(3)(B) Other salaries and wages 289,596,655 60,081,094 Pension plan accruals and contributions (include section 403(b) employee contributions) 27,002,932 6,750,733 Other employee benefits 0	ns (as	9,939,230 6,740,027 33,753,66 55,575,479	441,357 349,677,749 5	· · · · · · · · · · · · · · · · · · ·			
3 4 5 6 	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, and individuals outside the United Benefits paid to or for members Compensation of current officers, directors, trustees, and employees 7,767,018 Compensation not included above, to disqualified persor defined under, section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(1) and persons describe section 403(b) employer contributions (include section 403(b) and persons describe section 403(b) and persons 403(b) and 403(b) an	ns (as	9,939,230 6,740,027 33,753,66 55,575,479	441,357 349,677,749 5 44,460,383				
3 4 5 6 	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United Benefits paid to or for members Compensation of current officers, directors, trustees, ar employees 7,767,018 Compensation not included above, to disqualified persor defined under section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(1) and persons describe section 4958(f)(1)) and persons describe section 403(b) employee contributions (include section 403(b) employee contributions 27,002,932 error 6,750,733 Other employee benefits 11,115,096 Payroll taxes 5,313,745	ns (as	9,939,230 6,740,027 33,753,66 55,575,479	441,357 349,677,749 5 44,460,383				
3 4 5 6 	1,029,444 Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United Benefits paid to or for members Compensation of current officers, directors, trustees, ar employees 7,767,018 Compensation not included above, to disqualified persor defined under section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(1)) and persons describe section 4958(f)(1) and persons describe section 4958(f)(1)) and persons describe section 403(b) employee contributions (include section 403(b) employee contributions 27,002,932 error 6,750,733 Other employee benefits 11,115,096 Payroll taxes 5,313,745	ns (as	9,939,230 6,740,027 55,575,479 24 21,25	441,357 349,677,749 5 44,460,383				

b	Legal		4,295,320	630
	4,294,690			
c	Accounting		289,449	0
	289,449			
d	Lobbying .		413,686	413,686
	0			
e	Professional f	undraising services. See Part IV, line 17		
1				
f	Investment m	nanagement fees	1,445,808	0
1	1,445,808		_,,.	
g		11g amount exceeds 10% of line 25,	104,907,711	91,175,587
]		mount, list line 11g expenses on Schedule		
12	Advertising and	promotion	3,830,338	23,176
1	3,807,162			
13	Office expenses		251,022,601	234,096,161
1	16,926,440			
14	Information tech	nnology	21,873,529	10,591,188
	11,282,341		ļ	
15	Royalties		0	0
1	0		l	
16	Occupancy		14,995,620	13,196,146
1	1,799,474		I	
17	Travel		1,190,390	471,843
	718,547		I	
18		vel or entertainment expenses for any fed	leral, state, or	
	local public offic		<u> </u>	
19	Conferences, co	nventions, and meetings	15	65,75
	92,016			
20	92,016 Interest	<u> </u>	18,829,853	16,570,272
20		<u> </u>	18,829,853	16,570,272
20	Interest		18,829,853 26,838	16,570,272
	Interest			0
	Interest	pletion, and amortization		
21 22	Interest	L		0 42,700,334
21	Interest 2,259,581 Payments to aff 26,838 Depreciation, de 28,792,976 Insurance .	pletion, and amortization		0
21 22 23	Interest	epletion, and amortization	26,838 	0 42,700,334 15,007,071
21 22	Interest 2,259,581 Payments to aff 26,838 Depreciation, de 28,792,976 Insurance . 15,007,071 Other expenses in line 24e. If lin	pletion, and amortization	26,838 	0 42,700,334 15,007,071 sses
21 22 23	Interest 2,259,581 Payments to aff 26,838 Depreciation, de 28,792,976 Insurance . 15,007,071 Other expenses in line 24e. If lin	pletion, and amortization	26,838 	0 42,700,334 15,007,071 sses
21 22 23 24	Interest 2,259,581 Payments to aff 26,838 Depreciation, de 28,792,976 Insurance . 15,007,071 Other expenses in line 24e. If lin	pletion, and amortization	26,838 	0 42,700,334 15,007,071 sses
21 22 23 24	Interest	pletion, and amortization	26,838 st miscellaneous expen Jumn (A) amount, list	0 42,700,334 15,007,071 ses
21 22 23 24	Interest	pletion, and amortization 13,907,358 	26,838 st miscellaneous expen Jumn (A) amount, list	0 42,700,334 15,007,071 ses
21 22 23 24	Interest	pletion, and amortization 13,907,358 	26,838	0 42,700,334 15,007,071 sees 13,316,357
21 22 23 24 	Interest	pletion, and amortization	26,838	0 42,700,334 15,007,071 sees 13,316,357
21 22 23 24 	Interest	pletion, and amortization	26,838 st miscellaneous exper olumn (A) amount, list 13,316,357 1,711,375	0 42,700,334 15,007,071 ses 13,316,357 309,757
21 22 23 24 24	Interest	epletion, and amortization	26,838 st miscellaneous exper olumn (A) amount, list 13,316,357 1,711,375	0 42,700,334 15,007,071 ses 13,316,357 309,757
21 22 23 24 24	Interest	epletion, and amortization	26,838 	0 42,700,334 15,007,071 uses 13,316,357 309,757 239,350
	Interest	epletion, and amortization	26,838 	0 42,700,334 15,007,071 uses 13,316,357 309,757 239,350
	Interest	epletion, and amortization	26,838 	0 42,700,334 15,007,071 sess 13,316,357 309,757 239,350 190,105
	Interest	epletion, and amortization	26,838 	0 42,700,334 15,007,071 sess 13,316,357 309,757 239,350 190,105
	Interest	epletion, and amortization	26,838 26,838 26,838 26,838 26,838 20 26,838 20 20 20 20 20 20 20 20 20 20	0 42,700,334 15,007,071 sees 13,316,357 309,757 239,350 190,105 221,456
	Interest 2,259,581 Payments to aff 26,838 Depreciation, de 28,792,976 Insurance 15,007,071 Other expenses in line 24e expenses in line 24e. If lin line 24e expenses 0 Dues and Memi 1,401,618 Property Taxes 306 Recruitment Cc 834,920 All other expen 1,320,019 Total functions	epletion, and amortization	26,838	0 42,700,334 15,007,071 sees 13,316,357 309,757 239,350 190,105 221,456 811,417,650
	Interest 2,259,581 Payments to aff 26,838 Depreciation, de 28,792,976 Insurance 15,007,071 Other expenses in line 24e. If lir line 24e expenses in line 24e. If lir line 24e expenses in line 24e. If lir line 24e expenses Dues and Mem 1,401,618 Property Taxes Recruitment Cc 834,920 All other expen 1,320,019 Total functional Compoign and file	epletion, and amortization	26,838	0 42,700,334 15,007,071 sees 13,316,357 309,757 239,350 190,105 221,456 811,417,650

					For	m 990 (2	012)		
		— Page 11 —							
	990 (2012)					Page	e 11		
Par	rt X Balance Sheet Check if Schedule O contains a response to any question in this Part X								
									(A
									Begin of ye
s	1 Cashnon-interest-bearing		T		2	1,395 1	1	21,645	
Assets									-
		1							
2	Savings and temporary cash investments				121,686,297			125,131,782	
3	Pledges and grants receivable, net				575,491	3		566,765	
4	Accounts receivable, net				137,215,612	4		140,200,302	
5	Loans and other receivables from current and former officers, directors, trustees, and highest compensated employees. Complete Part II of	key employees,	I	I	1	5			
6	Schedule L	tion 4958(f)(1))							
Ū	persons described in section 4958(c)(3)(B), and contributing employers and spon organizations of section 501(c)(9) voluntary employees' beneficiary organizations	soring							
	Complete Part II of Schedule L	(see instructions)				6			
7	Notes and loans receivable, net					7			
8	Inventories for sale or use				20,615,322	-		20,167,792	
9	Prepaid expenses and deferred charges				4,506,692	9		6,178,463	
10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule	D	Ľ	10a		795,316	,190		
1				_					
ь	Less: accumulated depreciation 10b	346,295,972		459,27	77,846 10c	1	449,0	020,218	
11	Investments—publicly traded securities	473,781,7	719 1	1		610,935,2	46		
12	Investments—other securities. See Part IV, line 11	5,570,7	104 12	2		7,261,8	94		
13	Investments—program-related. See Part IV, line 11		13						
14	Intangible assets	6,0	041,047	14		5,4	36,943		
15	Other assets. See Part IV, line 11	17,0	067,024	15		8,0	47,671		
16	Total assets. Add lines 1 through 15 (must equal line 34)		358,549			1,372,9			
Liabilities	17 Accounts payable and accrued expenses		175,364	4,770	17		175,938,189		
piliq									
Lia									
18	Grants payable			18					
19	Deferred revenue	:	227,277	19			41,194		
20	Tax-exempt bond liabilities	364,	720,726	20		398,7	55,102		
21	Escrow or custodial account liability. Complete Part IV of Schedule D $\ .$			21					
22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified								
	persons. Complete Part II of Schedule L		1	22					
23	Secured mortgages and notes payable to unrelated third parties $\ .$	7,9	904,993	23		2,2	35,310		
24	Unsecured notes and loans payable to unrelated third parties $\ . \ . \ .$			24					
25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule	235,0	608,536	25		184,0	37,511		
26	Fotal liabilities. Add lines 17 through 25	783,	826,302	26		761,0	07,306		
ces	Organizations that follow SFAS 117 (ASC 958), check here 🕨 🗹 and complete lines 27 through 29, and lines 33 and 34.								
alan	complete lines 27 through 29, and lines 55 and 54.								
Id B									
Fur									
s or									
Net Assets or Fund Balances									
t As									
		1		I	1		05.044		
27	Unrestricted net assets		654,759		-		95,811		
28	Temporarily restricted net assets	11,	877,488 0	_		9,7	65,604 0		
29	Permanently restricted net assets	1	0	29	I		U		

30	Organizations that do not follow SFAS 117 (ASC 958), check here 🕨 🗌 and ଗ୍ରେମ୍ଲୋକ୍ଟର୍ଯ୍ୟାଙ୍କ୍ରାମ୍ବିଶ୍ରେମ୍ବାର୍ମ୍ୟର୍କ୍ତର୍ମ୍ବର current funds		30	
31	Paid-in or capital surplus, or land, building or equipment fund		31	
32	Retained earnings, endowment, accumulated income, or other funds		32	
33	Total net assets or fund balances	462,532,247	33	611,961,415
34	Total liabilities and net assets/fund balances	1,246,358,549	34	1,372,968,721
				Form 990 (2012)
		— Page 12 ———		

-orm 990 (2012)		-	Page 12
Part XI Reconcilliation of Net Assets Check if Schedule O contains a response to any question in this Part XI			
			<u> </u>
1 Form 990, Special Condition Description:			
Total revenue (must equal Part VIII, column (A), line 12)			
2	1	1	,035,546,050
otal expenses (must equal Part IX, column (A), line 25)	2		986,723,166
3 Revenue less expenses. Subtract line 2 from line 1			
4	3		48,822,884
et assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		462,532,247
5 Net unrealized gains (losses) on investments			
6	5		22,233,095
onated services and use of facilities	6		0
_	Ů		0
	-		•
8	7		0
rior period adjustments	8		0
9 Other changes in net assets or fund balances (explain in Schedule O)			
10	9		78,373,189
tt assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		611,961,415
If the organization changed its method of accounting from a prior year or checked "Other," expla Schedule O. 2a Were the organization's financial statements compiled or reviewed by an independent ac			
2a No Specia	al Conditio	n Descri	ption
"Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed or eparate basis, consolidated basis, or both:	n a		
Separate basis Consolidated basis Both consolidated and separate basis	Ь		
/ere the organization's financial statements audited by an independent accountant?	2b	Yes	
If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a s consolidated basis, or both:	eparate basi	is,	
Separate basis Consolidated basis Both consolidated and separate basis	 c		
f "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the eview, or compilation of its financial statements and selection of an independent accountant?	audit, 2c	Yes	
If the organization changed either its oversight process or selection process during the tax year, explain	n in Schedule	e O.	3a
s a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing udit Act and OMB Circular A-133?	gle 3a	Yes	
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo t audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	the required	3b	Yes
Additional Data Return to Fo	orm	Forr	m 990 (2012)

Software Version: v1.00

(Form 390 or 990E7) Destination of the treasmy Destination of the treasmy Complete if the organization is a section 501(c)(3) organization or a section 947(a)(1) nonexempt charitable trust. DMB No. 1545-0047 Destination of the organization or a section 900 or Form 990-67.2 > See separate instructions. DMB No. 1545-0047 Destination of the organization or a section 1000 or Form 990-67.2 > See separate instructions. DMB No. 1545-0047 Destination of the organization or a provide foundation because it is: (For lines 1 through 11, check only one box.) A flucture of the organization of churches, or association of churches described in section 170(b)(1)(A)(i). A church, convention of churches, or association of churches described in section 170(b)(1)(A)(ii). A church, convention of churches, or association of churches described in section 170(b)(1)(A)(ii). A church, convention of churches, or association of churches described in section 170(b)(1)(A)(ii). A church, convention of churches, or association described in section 170(b)(1)(A)(iii). A church, convention of churches, or association or a provention in the section 170(b)(1)(A)(iii). A noganization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iii). A organization that normally receives a substantial part of its support from a governmental unit from the general public described in section 170(b)(1)(A)(v). 7 O An organization that normally receives: (1) mo	SCHEDULE A	Public Charity Status and Public Support	
Apdrend the Treasing the Trease Service Attach to Form 390 or Form 390-EZ. I: See separate instructions. OWB No. 1545-0047 Decempt OWB No. 1545-0047 Decempt OWB No. 1545-0047 Decempt OWB No. 1545-0047 Decempt Section 140, 1545-0047 Decempt Section 140, 1545-0047 Decempt Section 140, 1545-0047 Decempt The organization number Decempt Section 140, 114, 114, 114, 114, 114, 114, 114,	(Form 990 or 990E2		
Index of the organization Index of the organization Name of the organization Index of the organization <			
	Internal Revenue Service		
HALTH SERVES CENTER INC Employer identification number			
Employer identification number Presention for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (for lines 1 through 11, check only one box.) 1 2 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 3 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name gity, and state:			
Product Product Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name (x), ag-iste: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). G G A forderal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 G An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(v). 9 G An organization that normally receives a substantial part of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33µ3% of 10 G An organization after June 30, 19			
	Part I		
A school described in section 170(b)(1)(A)(II). (Attach Schedule E.) a Anospital or a cooperative hospital service organization described in section 170(b)(1)(A)(III). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(III). Enter the hospital's name (it, a 'state:	The organization is n		
A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A norganization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name gity, a ⁻⁺ state:		of churches, or association of churches described in section 170(b)(1)(A)(i) .	
A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name (ity, a ⁻¹ state:		<pre>section 170(b)(1)(A)(ii). (Attach Schedule E.)</pre>	
A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name (iv, a state:	A hospital or a coope	rative hospital service organization described in section 170(b)(1)(A)(iii).	
<pre>section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(-)(1)(A)(vi). (Complete Part II.) 9 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organization is not controlled directly or indirectly by one persons for (1) a person who directly or indirectly controls, either alone or together with persons described in (ii) No and (iii) below, the governing body of the supported organization?</pre>	A medical research o		pital's
6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 A norganization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 A norganization that normally receives: (1) more than 33u3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33u3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10	An organization oper	ated for the benefit of a college or university owned or operated by a governmental unit described in	
7		A)(iv). (Complete Part II.)	
sectign 170(-)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) 9 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10		cal government or governmental unit described in section 170(b)(1)(A)(v).	
An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines. 11e through 11h. 9			cribed in
receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organization from the IRS that it is a Type I, Type III supporting organization, check this bax.		escribed in section 170(b)(1)(A)(vi) . (Complete Part II.)	
its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10	An organization that	normally receives: (1) more than $33_{1/3}$ % of its support from contributions, membership fees, and gross	
acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines.11e through 11h. describes the type of supporting organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type II, or Type III supporting organization, check this typx	receipts from activition	es related to its exempt functions—subject to certain exceptions, and (2) no more than $33_{1/3}$ % of	
10	its support from gros	s investment income and unrelated business taxable income (less section 511 tax) from businesses	
11		nization after June 30, 1975. See section 509(a)(2). (Complete Part III.)	
more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. Type I Type II Type III - Functionally integrated Type III - Non-functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type III supporting organization, check this by x	5 5	nized and operated exclusively to test for public safety. See section 509(a)(4).	
integReted	more publicly suppor	ted organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the	box that
If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this top x	integ f ated By checking this box,	, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons of	her than
Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) No and (iii) below, the governing body of the supported organization? 11g(i)	If the organization re	ceived a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization	
No and (iii) below, the governing body of the supported organization? 11g(i)	Since August 17, 200	06, has the organization accepted any gift or contribution from any of the	
) A person who directly or indirectly controls, either alone or together with persons described in (ii)	Yes
(ii) A family member of a person described in (i) above?	aı	nd (iii) below, the governing body of the supported organization?	11g(i)
	(i	i) A family member of a person described in (i) above?	11g(ii)
 (iii) A 35% controlled entity of a person described in (i) or (ii) above?			11g(iii)

supported organization				(i) listed in you ning document?	5	ion in col. (i) r support?	• •	organized in U.S.?	monetary support
		,,	Yes	s No	Yes	No	Yes	No	
otal									
r Paperwork Reduc	tion Act Notice, see the I	nstructions	for For	n 990 or 990EZ.		Cat. No. 1128	35F	Schedule A (Form	990 or 990-EZ) 201
						Page 2			,
						ruge z			
nedule A (Form 99 Part II	0 or 990-EZ) 2012								Page
Support Sched	ule for Organizatio	ns Desc	ribed i	n Sections 1	70(b)(1)(A	(iv) and 1	L70(b)(1)	(A)(vi)	
lendar vear (or	his Supported the bo	x on line	5, 7, 0	r 8 of Part I c	r if the orga	nization faile	ed to qualif		
	fisnal tequality uning n)	the(agsis	BORSLEO	DeiQBA), LUGAISE	e compegieus	1a)rt 111.) (d)	2011	(e) 2012	(f) Total
	ontributions, and es received. (Do not								
include any "ur	nusual grants.")								
Tax revenues le	evied for the	-							
organization's l to or expended	penefit and either paid on its								
behalf									
	rvices or facilities governmental unit to								
-	n without charge								
Total. Add line The portion of t	s 1 through 3 total contributions by								
each person (o	ther than a								
governmental u supported orga	init or publicly nization) included on								
line 1 that exce	eds 2% of the amount								
	11, column (f) t. Subtract line 5 from								
line 4.									
Section B. Tota Calendar yea	al Support r (or fiscal year	(a) 20	0.0	(b) 2009	(a) 201	0 (4)	2011	(e) 2012	
-	ing in) 🕨	(a) 20	08	(b) 2009	(c) 201	0 (u)	2011	(e) 2012	(f) Total
Amounts from Gross income f	-								
dividends, payı	ments received on								
	s, rents, royalties and milar sources.								
Net income fro	m unrelated business								
activities, whet	her or not the ularly carried on.								
Other income.	Do not include gain or								
loss from the s (Explain in Parl	ale of capital assets								
Total support	(Add lines 7 through								
10). 2 Gross receip	ts from related activities	, etc. (see	instruc	tions)				12	
		, ,		2					
3 First five ve	ars. If the Form 990 is	for the ore	anizatio	on's first socon	t third fourth	or fifth tax y	(oar ac a 501	(c)(3) organiza	tion chock thi
· · · · · · ·	detation of Public	-						• • •	
4 Public suppo	rt percentage for 2012 (line 6, colu	umn (f)	divided by line	11, column (f))		14	
5 Public suppo	rt percentage for 2011 S	Schedule A	, Part II	, line 14				15	
a 33 1/3% sup	port test—2012. If the	organizati	on did r	not check the bo	ox on line 13,	and line 14 is	33 1/3% or m	nore, check this	box
b a 33 stop/oha n	epõhetæsj an 2011 d n lifutal	efielgasiatad	tioniclic	supporteeds or bar	nizantilome.13 or	16a, and line	15 is 33 1/3°	% or more, che	ck this 🕨 🗌
	n decir culnestagaresates								🕨 🗌
b 1910% factso	anduciritumseasareisatie the organization meets ndation. If the organiza	the "facts	19 the b	FGANIZSKIGHMSKA FUMStances".te	h6€£hE€\$ta9b st_tThe_organi	eckininegy; zation gualifie	nga stop hor Sasanpublic	生 方於時間 line ly supported	
8 Private four	ndation. If the organizati	tion did life	e check he "fact	s and circumsta		ייזאי, שריז אשאלי ופ organizatio		and see a publicly · · · (Form 990 or	
	ganization						Schedule A		
edule A (Form 99	0 or 990-F71 2012								Page

Cale	ndar year (or fisca lin)	al year beginning Jahization fails to	qua (iafy 2010s)er t	he t eb) s2l osi sed	below(c)plaanse o	compl ette Part II.)	(e) 2012	(f) Total
1	Gifts, grants, contri							
	membership fees re	eceived. (Do not						
2	include any "unusua Gross receipts from	- /						
2	merchandise sold o							
	performed, or facili	ties furnished in						
	any activity that is							
	organization's tax-e purpose.	-						
3	Gross receipts from							
	not an unrelated tra							
-	under section 513.	-						
4	Tax revenues levied organization's bene							
	to or expended on i							
5	The value of service							
	furnished by a gove							
6	the organization with Total. Add lines 1 t	-						<u> </u>
	Amounts included of							
	received from disqu							
-	persons				-			
	Amounts included o				1			1
	Public Visual Rend	er ObjectId: 2014	11979349300346	6 - Submission:	2014-07-09			TIN: 59-3458145
	edule B		Sche	dule of Co	ntributors			
(Form or 99	990, 990-EZ,		b		0 EZ 000 DE			
	nent of the Treasury	OMB No. 1545-0047		1 to Form 990, 99	U-EZ, OF 990-PF.			
	Revenue Service	OMD NO. 1345-0047						
		2012						
	e of the organization							
FLORI	DA HEALTH SCIENCES C	ENTER INC						
E marrow	loyer identification	number						
emp	loyer luciteiteation	Thambel						
	nization type (che							
<u>G</u> tga	nization type (che	ck one):						
Qrgg Filer	គ្ រភ្លេ ត្តរួត type (che s of:	ck one): Section: Form	n 990 or 990-EZ			number) organiza		
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Qrgg Filer	គ្ រភ្លេ ត្តរួត type (che s of:	ck one): Section: Form						a private structions.
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		— Page 3 —	
	Form 990, 990-EZ, or 990-PF) (2012)		Page 3
Name of organization FLORIDA HEALTH SCIENCES CENTER INC	Employer identification number 59-3458145		
Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
(a) No.		\$ (C)	(4)
from Part I	(b) Description of noncash property given	FMV (or estimate) (see instructions)	(d) Date received
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from Part I	(b) Description of noncash property given	FMV (or estimate) (see instructions)	(d) Date received
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(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

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			Page 4	
chedule B (I ame of	Form 990, 990-EZ, or 990-PF) (2012) Employer identification number			Page 4
ganization ORIDA EALTH CIENCES ENTER INC				
 Part III בא	k <i>clusively</i> religious, charitable, etc., individual cor	ntributions to sect	tion 501(c)(7), (8), or (10) (organizations
(a) No. th from ^{Fc} Part I ^{CO}	at total more than \$1,000 for the year. Complete co or organizations completing Part III, enter the total of e ontributions of \$1,000 or less for the year. (Enter this is se duplicate copies of Part III if additional space is nee	blumns (a) through (exclusively religious information once. S	(a) and the following line or	
	Transferee's name, address, and ZIP 4	(e) Transfer of	gift Relationship of transfer	ror to transferee
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Addition	nal Data		Return to Fo	orm

		Software I	D: 12000197			
		Software Versio	n: v1.00			
efile Public Visual	Render ObjectI	d: 201411979349300346	- Submission:	2014-07-0	9	TIN: 59-3458145
SCHEDULE C (Form 990 or 990-EZ)		ical Campaign and	Lobbying	Activitie	es	
Department of the Treasury Internal Revenue Service	For Organization	ns Exempt From Income Ta organization is described belo ► See separate i	w. 🕨 Attach to F			
	OMB No. 1545-0047	7 If the organization answered				
	2012	 Section 501(c)(3) organiz Section 501(c) (other that Section 527 organizations 	n section 501(c)(3))) organization		
	Open to Public Inspection	If the organization anowara	d "Yes ["] to Form 9 ations that have fil ations that have N d "Yes" to Form 9	990, Part IV, Li led Form 5768 IOT filed Form 990, Part IV, Li	(election unde 5768 (election ine 5 (Proxy Ta	r section 501(h)): Complete under section 501(h)): Con
Name of the organizat FLORIDA HEALTH SCIENC						
Employer identificati	ion number			ļ		
Part I-A	rganization is ex	empt under section 501(c) or is a sectio	on 527 orga	nization	
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Political expendit	tures				. 🕨 3	└ Yes └ No │ Yes │ No ^{\$}
Volunteer hours						
Part I-B	respiration is av	ampt under castion E01/a)(2)			
		empt under section 501(c curred by the organization under			. 🕨 2	Yes No \$
Enter the amount of any	y excise tax incurred b	y organization managers under	section 4955		3	\$
If the organization incur	rred a section 4955 tax	x, did it file Form 4720 for this ye	ear?			4a
						b
If "Yes," describe in Par		Part I-C				
1 Enter the amoun		Complete if the organiz the filing organization for section				<u>, except section 501(</u> \$
Enter the amount of the	e filing organization's fi	unds contributed to other organi	zations for section	527 exempt	3	\$
		1 and 2. Enter here and on Forr			4	\$
Did the filing organization	on file Form 1120-PO)L for this year?				5
Enter the names, addre	sses and employer ide	ntification number (EIN) of all se	ection 527 political	l organizations	to which the fi	ling
organization made payr of political contributions fund or a political actior	nents. For each organi erceived that were pr n committee (PAC). If a	zation listed, enter the amount promotive delivered to an additional space is needed, provi	aid from the filing a separate politica de information in l	jorganization's al o (ផ្លោ /A៊ីកាដ់ណែ: Part fMing orga funds. If non	nization's	directly delivered to a separate political directly delivered to a separate political organization. If none, enter -0
For Paperwork Reduction	n Act Notice, see the ins	structions for Form 990 or 990-EZ.	Ca	at. No. 50084S	Schedule C (F	orm 990 or 990-EZ) 2012
				Page 2 —		
Schedule C (Form 990 c	or 990-EZ) 2012					Page 2

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under

AG	Section Oil (He)filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's na	ime, address, EIN,
B C	expenses, and share of excess lobbying expenditures). Check Imits or control the filing organization checked box A affinited control professions apply it and a control of the filing organization checked box A affinited control professions apply it and a control of the term "expenditures" means amounts paid or incurred.)	
1a	Total lobbying expenditures to influence public opinion (grass roots lobbying)	
b	Total lobbying expenditures to influence a legislative body (direct lobbying)	
с	Total lobbying expenditures (add lines 1a and 1b).	
d	Other exempt purpose expenditures	
e	Total exempt purpose expenditures (add lines 1c and 1d)	
f	Lobbying nontaxable amount. Enter the amount from the following table in both columns.	
	If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is:	
	Not over \$500,00020% of the amount on line 1e.	
	Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000.	
	Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000.	
	Over \$1,500,000 but not over \$17,000,000\$225,000 plus 5% of the excess over \$1,500,000.	
	Over \$17,000,000\$1,000,000.	
g	Grassroots nontaxable amount (enter 25% of line 1f)	I
h	Subtract line 1g from line 1a. If zero or less, enter -0	
i	Subtract line 1f from line 1c. If zero or less, enter -0	
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting $\stackrel{\frown}{}$	

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period								
	Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) Total		
2a	Lobbying nontaxable amount							
b	Lobbying ceiling amount (150% of line 2a, column(e))							
с	Total lobbying expenditures							
d	Grassroots nontaxable amount							
e	Grassroots ceiling amount (150% of line 2d, column (e))							
_								

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f Grassroots lobbying expenditures					
			Schedule C (For	m 990 or 990-E	Z) 2012
		Page	3		

	filed For (a)		(b)
r each "Yes" re 57618e(&Inction Hudgh Section, 584,(b))) Part IV a detailed description of the lobbying ivity.		No	Amount
During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:		V	
a Volunteers?		No	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
Media advertisements?		No	
Mailings to members, legislators, or the public?	Yes		10
Publications, or published or broadcast statements?		No	
Grants to other organizations for lobbying purposes?		No	
Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		413,68
Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
Other activities?		No	
Total. Add lines 1c through 1i		Ī	413,78
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
If "Yes," enter the amount of any tax incurred under section 4912	1	I	
If "Yes," enter the amount of any tax incurred by organization managers under section 4912 . $$. $$.	Ì	Ĺ	
If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	i I		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?			2
3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremental Borning and fremes and free answered "No" OR (b) Part III-/ "Yes."	or sectio	<u>.</u> 201_501	3 (c)(6)
 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and if extrem (a) BOTH Part TITLA, fiftee and and a compared and a complete if the organization of the section for the sect	or section A, line 3	<u>.</u> 201_501	3 (c)(6)
 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and if extrem(a) BOTHINATIONA, fifteer and a compared who or or or (b) Part III-/ "Yes." 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 	<u>or sectio</u> A, line <u>3</u>	<u>.</u> 201_501	3 (c)(6)
 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and if either (a) BOTH Part TITLA, fimiles enabled 2, are answered "No" OR (b) Part III-/ "Yes." 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). 	or section A, line 3	<u>.</u> 201_501	3 (c)(6)
 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremen and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and the organization is exempt under section 501(c)(4), section 501(c)(4),	<u>or sectio</u> A, line <u>3</u>	<u>.</u> 201_501	3 (c)(6)
 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and fremenous Borrin Part TITO, fremes and a data and data and a data	or sectio A, line 3 2a 2b 2c	<u>.</u> 201_501	3 (c)(6)
 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), 1 and ff extremely Borrin Part TITO, fimes and fines and fines and fines and the section 501(c)(f). 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year	or section A, line 3 2a 2b 2c	<u>on</u> 501 is ans	3 (c)(6)
 3 Did the organization agree to carry over lobbying and political expenditures from the prior year? Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5),	or section A, line 3 2a 2b 2c	<u>on</u> 501 is ans	3 (c)(6)
 3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	or section A, line 3 2a 2b 2c	2n 501 is ans	3 (c)(6)

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taentiner	keturn kererence	Explanation
SchC_P2B_S00_L01	Schedule C, Part II-B, Line 1	Tampa General Hospital's lobbying activities focus on communicating the hospital's special status and challenges to elected officials at the County, State, and Federal levels. Given TGH's large share of indigent care in the region, efforts are primarily focused on maintaining existing funding and seeking additional government support to ensure TGH can continue to deliver quality care to its patients.
		Schedule C (Form 990 or 990EZ) 2012

Additional Data

Return to Form

Software ID: 12000197 Software Version: v1.00

Form 990)	Supplemental Financial Statements Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b	ZUIZ Open to Public Inspection	
nternal Revenue Service Name of the organization FLORIDA HEALTH SCIENCES C Employer identification I	INTER INC		
	aining Donor Advised Funds or Other Similar Funds or Accounts. Comple "Yes" to Form 990, Part IV, line 6.	te if the (a) Donor advised funds	(b) Funds and other a
Total number at end of yea	ır		
2 Aggregate contributions to	(during year)		
3 Aggregate grants from (du	ring year)		
4			
Aggregate value at end of	year		
funds are the organiz	inform all donors and donor advisors in writing that the assets held in donor advised action's property, subject to the organization's exclusive legal control?	 Yes □ No · · · 6 □ Yes □ No 	
Down TT or charitable pur	all grantees, donors, and donor advisors in writing that grant funds can be roses and not for the benefit of the donor or donor advisor, or for any other purpose confen tents. Complete if the organization answered "Yes" to Form '990; Part IV, line 7.		
	easements held by the organization (check all that apply).		

Preservation of open space	2	
Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.		Held at the End of t
Total number of conservation easements	2a	
a Total acreage restricted by conservation easements	2b	
b		
Number of conservation easements on a certified historic structure included in (a)	2c	
Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the	2d	
A National Register		
3 Ves No]
the tax year ► 4	Ye	5
Number of states where property subject to conservation easement is located		
 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 	6	
<i>ī</i>		
Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year \blacktriangleright		
 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and Does the organization reports conservation easements in its revenue and expense statement, and 	9	
Part 111 tet, and include, if applicable, the text of the robust to the organization's mancal statements that describes the Organization's Maintaining Collections of Aft , Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet of the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet of the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet of the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet or art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, pre historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, pre historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, pre historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, pre historical frequency of the senter of the se	s, sofart, (i)	
(ii) Assets included in Form 990, Part X		
If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the	2 a	
following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenues included in Form 990, Part VIII, line 1		
Revenues included in Form 990, Part VIII, line 1		
b Assets included in Form 990, Part X	e D (Form 990) 2	012
b Assets included in Form 990, Part X	e D (Form 990) 2	012
b Assets included in Form 990, Part X		012 1e 2
b Assets included in Form 990, Part X. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule D (Form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (Using the organization's acquisition, accession, and other records, check any of the following that are a significant use or	Pace Continued) f its collection	<u>ie 2</u>
b Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule D (Form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of items (check all that apply): a a Public exhibition	Pace Continued) f its collection	
b Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule D (Form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of items (check all that apply): a a Public exhibition	Pac continued) f its collection	<u>ie 2</u>
b Assets included in Form 990, Part X. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule D (Form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of items (check all that apply): a Public exhibition b e Scholarly research Other	Pac continued) f its collection	<u>ne 2</u>] ∕es
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b Assets included in Form 990, Part X. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule D (Form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (Using the organization's acquisition, accession, and other records, check any of the following that are a significant use or itergs (check all that apply): a Public exhibition b e Scholarly research Other	Pace continued) f its collection 4 5 1a J Yes 🗌 No	<u>ne 2</u>] ∕es
b Assets included in Form 990, Part X. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule D (Form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (Using the organization's acquisition, accession, and other records, check any of the following that are a significant use or itergs (check all that apply): a Public exhibition b e Scholarly research Other	Pace continued) f its collection 4 5 1a	<u>ne 2</u>] ∕es
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b Assets included in Form 990, Part X. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 522830 Schedule D. (Form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of items (check all that apply): a B b C b C c C c C Part IV C with organization's acquisition, accession, and other records, check any of the following that are a significant use of items (check all that apply): a B b C b C c C c C c C Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part IV Part IV Schoolarly reageneents. Complete if the organization's collection? Part IV Soft to raise funds rather than to be maintained as part of the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?	Pace continued) f its collection 4 5 1a Yes No b	<u>ne 2</u>] ∕es
b Assets included in Form 990, Part X. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule Page 2 Schedule D (Form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of itergs (check all that apply): a e Scholarly research Other c Preservation for future generations Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. During the year, did the organization solicit or receive donations of art, historical treasures or other similar Part IV Ford to raise funds rather than to be maintained as part of the organization's collectiont. Part IV, line 9, or reported an amount on Form 990, Part X, line 21. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? If "Yes," explain the arrangement in Part XIII and complete the following table: c Beining balance. Intermediary balance.	Pace continued) f its collection 4 5 1a Yes No b	<u>ne 2</u>] ∕es
b Assets included in Form 990, Part X. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule Page 2 Schedule D (Form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets () Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of items (check all that apply): a Iee b e c Scholarly research During the year, did the organization's collections and explain how they further the organization's exempt purpose in Part XIII. During the year, did the organization solicit or receive donations of art, historical treasures or other similar Part IV Food to raise funds rather than to be maintained as part of the organization's collectiont. Part IV Food to raise funds rather than to be maintained as part of the organization answered "Yes" to Form 990, Part X, line 2.1. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 2.1. Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X, line 2.1. If "Yes," explain the arrangement in Part XI	Pace continued) f its collection 4 5 1a Yes No b	<u>ne 2</u>] ∕es
b Assets included in Form 990, Part X. > \$ \$ For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 522830 Schedule Page 2 Page 2 Schedule D (form 990) 2012 Part III 3 Organization's acquisition, accession, and other records, check any of the following that are a significant use of items (check all that apply): a a Public exhibition Loan or exchange programs b e Scholarly research Other	Pace continued) f its collection 4 5 1a Yes No b	<u>ne 2</u>] ∕es
b Assets included in Form 990, Part X. > \$ \$ For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 52283D Schedule Page 2	Pace continued) f its collection 4 5 1a Yes No b	<u>ne 2</u>] ∕es
b Assets included in Form 990, Part X. For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 522830 Schedule Cat. No. 522830 Schedule to (form 990) 2012 Part III 3 Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of "Public exhibition	Pace continued) f its collection 4 5 1a Yes No b	<u>ne 2</u>] ∕es

a Did the organiza	tion include an amount	on Form 000 Part	X line 21?					
		011101111 990, Fait	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			🗌 Yes 🗌 No		
						b		
es," explain the arra	angement in Part XIII. C	Check here if the e	xplanation has been	n provided in Part XIII				
	ds. Complete if the or	rganization ans	wered "Yes" to Fo	orm 990, Part IV, line (a)Current year	0. (b)Prior year	b (c) Two years back	(d)Three years back	(e)Four
Beginning of year	balance		850,187	(a) can che y can				
833,825	812,385	797,412	762,812					
Contributions			52,730					
16,455	31,507	15,675	34,373					
Net investment	earnings, gains, and los	ses	74					
I	1		74					
343	397	821	3,539					
Grants or schola	irships	•	0					
0	0	0	0					
Other expenditu	res for facilities		0					
and programs								
436	10,464	1,523	3,312					
Administrative e	expenses		0					
0	0	0	0					
End of year bala	ince	•	902,991					
850,187	833,825	812,385	797,412					
•	•							
ide the estimated p	ercentage of the current	t year end balance	e (line 1g, column (a)) held as:				
percentages in lines	s 2a, 2b, and 2c should o							
percentages in lines Are there endow organization by: unrelated organizati	ment funds not in the pr		rganization that are	e held and administered	or the 3a(i) 3a(ii)	Yes No No Yes		
percentages in lines Are there endow organization by: unrelated organizatio related organizatior	s 2a, 2b, and 2c should of ment funds not in the pr ons 	ossession of the o		e held and administered 	3a(i) 3a(ii) b	Ves		
percentages in lines Are there endow organization by: unrelated organization related organization 	s 2a, 2b, and 2c should o ment funds not in the po ons e related organizations I	ossession of the o	on Schedule R?	e held and administered a	3a(i) 3a(ii)	No		
percentages in lines Are there endow organization by: unrelated organizatio related organizatior 	s 2a, 2b, and 2c should of ment funds not in the pr ons 	ossession of the o	on Schedule R?	e held and administered	3a(i) 3a(ii) b	Ves		
percentages in lines Are there endow organization by: unrelated organization related organization fes" to 3a(ii), are the cribe in Part XIII the irt VI	s 2a, 2b, and 2c should o ment funds not in the po ons e related organizations I	ossession of the o	on Schedule R?	e held and administered a	3a(i) 3a(ii) b	Ves		ost or (c)
percentages in lines Are there endow organization by: unrelated organization related organization (es" to 3a(ii), are the cribe in Part XIII the Irt VI	s 2a, 2b, and 2c should of ment funds not in the pr ons e related organizations I e intended uses of the or	ossession of the o	on Schedule R? wment funds. t X, line 10.	e held and administered	3a(i) 3a(ii) b	Yes 4	other	iost or (c) basis Accumul her) deprecia
percentages in lines Are there endow organization by: unrelated organization related organization 	a 2a, 2b, and 2c should of ment funds not in the pro- ons 	ossession of the o listed as required rganization's endo e Form 990, Par Descriptio	on Schedule R? wment funds. t X, line 10. n of property	e held and administered :	3a(i) 3a(ii) b	Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: unrelated organization related organization res" to 3a(ii), are the cribe in Part XIII the cribe in Part XIII the trt VI and, Buildings,	s 2a, 2b, and 2c should of ment funds not in the pr ons e related organizations I e intended uses of the or	ossession of the o listed as required rganization's endo e Form 990, Par Descriptio	on Schedule R? wment funds. t X, line 10.	e held and administered :	3a(i) 3a(ii) b	Yes 4	other	basis Accumul
percentages in lines Are there endow organization by: unrelated organization : related organization : fes" to 3a(ii), are the cribe in Part XIII the int VI and, Buildings, Land	a 2a, 2b, and 2c should of ment funds not in the pro- ons 	ossession of the o listed as required rganization's endo e Form 990, Par Descriptio	on Schedule R? wment funds. t X, line 10. n of property	e held and administered i	3a(i) 3a(ii) b	Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: unrelated organization · · · · · related organization · · · · (es" to 3a(ii), are the cribe in Part XIII the rt VI and, Buildings, Land	s 2a, 2b, and 2c should of ment funds not in the pro- ons 	ossession of the o isted as required rganization's endo e Form 990, Par Descriptio	on Schedule R? wment funds. t X, line 10. n of property	e held and administered 	3a(i) 3a(ii) b 3b	Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: unrelated organization · · · · · related organization · · · · (es" to 3a(ii), are the cribe in Part XIII the rt VI and, Buildings, Land	s 2a, 2b, and 2c should of ment funds not in the pro- ons 	ossession of the o isted as required rganization's endo e Form 990, Par Descriptio	on Schedule R? wment funds. t X, line 10. n of property 46,639,634		3a(i) 3a(ii) b 3b	Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: unrelated organization : related organization fes" to 3a(ii), are the cribe in Part XIII the rt VI and, Buildings, Land Buildings	s 2a, 2b, and 2c should of ment funds not in the property of the second seco	ossession of the o isted as required rganization's endo e Form 990, Par Descriptio	on Schedule R? wment funds. t X, line 10. n of property 46,639,634 			Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: 	s 2a, 2b, and 2c should of ment funds not in the property ons ons is is is is is is intended uses of the or and Equipment. See 0 288,530,385 ovements 0	ossession of the o isted as required rganization's endo e Form 990, Par Descriptio	on Schedule R? wment funds. t X, line 10. n of property 46,639,634		3a(i) 3a(ii) b 3b	Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: 	s 2a, 2b, and 2c should of ment funds not in the property of the second seco	ossession of the o isted as required rganization's endo e Form 990, Par Descriptio	on Schedule R? wment funds. t X, line 10. n of property 46,639,634 			Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: unrelated organization related organization (es" to 3a(ii), are the cribe in Part XIII the int VI and, Buildings, Land Buildings	s 2a, 2b, and 2c should of ment funds not in the property ons ons is is is is is is intended uses of the or and Equipment. See 0 288,530,385 ovements 0	ossession of the o	on Schedule R? wment funds. t X, line 10. n of property 46,639,634 			Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: unrelated organization related organization fes" to 3a(ii), are the cribe in Part XIII the rt VI and, Buildings, Land Buildings	s 2a, 2b, and 2c should of ment funds not in the provided in th	ossession of the o	on Schedule R? wment funds. t X, line 10. n of property 46,639,634 			Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: unrelated organization related organization (es" to 3a(ii), are the cribe in Part XIII the int VI and, Buildings, Land Buildings	s 2a, 2b, and 2c should of ment funds not in the property of the second seco	ossession of the o	on Schedule R? wment funds. t X, line 10. n of property 46,639,634 			Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: unrelated organization related organization fes" to 3a(ii), are the cribe in Part XIII the rrt VI and, Buildings, Land Buildings Leasehold impro- Equipment .	s 2a, 2b, and 2c should of ment funds not in the pro- ons 	ossession of the o	on Schedule R? wment funds. t X, line 10. n of property 46,639,634 			Yes 4	other (otl	basis Accumul
Percentages in lines Are there endow organization by: unrelated organization · · · · · related organization · · · · · res" to 3a(ii), are the cribe in Part XIII the art VI and, Buildings, Land Buildings Leasehold improve Leasehold impro	s 2a, 2b, and 2c should of ment funds not in the pro- ons 	ossession of the o	on Schedule R? wment funds. t X, line 10. n of property 46,639,634 			Yes 4	other (otl	basis Accumul
percentages in lines Are there endow organization by: unrelated organization related organization (es" to 3a(ii), are the cribe in Part XIII the trt VI and, Buildings, Land Equipment .	s 2a, 2b, and 2c should of ment funds not in the pro- ons 	ossession of the o	on Schedule R? wment funds. t X, line 10. n of property 			Yes 4	other (otl	basis Accumul
Are there endow organization by: unrelated organization related organization 'related organization 'related organization 'res" to 3a(ii), are the cribe in Part XIII the art VI and, Buildings, Land Buildings Leasehold impro- Leasehold impro- Cleasehold im	s 2a, 2b, and 2c should of ment funds not in the property ons ons	ossession of the o	on Schedule R? wment funds. t X, line 10. n of property 46,639,634	 		Yes 4	other (otl	basis Accumul

Schedu	le D (Form 990) 2012			Pag	e 3
Part \	VII			149	
Inv	estmentsOther Securities. See Form 990, Part X, line 12. (a) Description of security or category		(b)Book value	(c) M	ethod of valuation:
	(including name of security)			Cost or er	nd-of-year market value
	ncial derivatives				
	ely-held equity interests				
ther					
otal. (Column (b) must equal Form 990, Part X, col. (B) line 12.)				
art \					
	estmentsProgram Related. See Form 990, Part X, line 13. (a) Description of investment type		(b) Book value	(c) Method of valuati Cost or end-of-yea market value	
					_
art	IX				
	er Assets. See Form 990, Part X, line 15.				
	(a) Description			(b) Book value	
Par	t X _ Other Liabilities. See Form 990, Part X, line 25.				
	(a) Description of liability	(b) Book value			
edera	l income taxes	0			
	d Claims Payable Malpractice	76,609,348			
	d Retirement Benefits	2,397,624			
ccrue	d Supplemental Retirement Benefits	14,993,877		Schedule D (Form 990) 20	112
			Page 4		
chedu Part	le <u>D (</u> Form 990) 2012			Pag	e 4
Rec	onciliation of Revenue per Audited Financial Statements				
	Total revenue, gains, and other support per audited financial statement	ts		1	
	1,055,386,821				
	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
				I	
_	Network Bard as the second second	1 -		005	
а	Net unrealized gains on investments	2a	22,233	096	
b	Donated services and use of facilities				
		. 2b	1	0	
		. 2b		0	
~				0	
с	Recoveries of prior year grants	. 2b . 2c		<u> </u>	
C				0 0	
				<u> </u>	
d	Recoveries of prior year grants	. 2c		<u> </u>	
d	Recoveries of prior year grants	. 2c			
d	Recoveries of prior year grants	. 2c	 	0 0 0 2e	
d	Recoveries of prior year grants	. 2c	 		
d e	Recoveries of prior year grants	. 2c	 	0 0 2e	
d e	Recoveries of prior year grants	. 2c	 		
d e	Recoveries of prior year grants	. 2c	 	0 0 2e	
d e 3	Recoveries of prior year grants	. 2c		0 0 2e	
d	Recoveries of prior year grants	. 2c		0 0 2e	
d e 3	Recoveries of prior year grants	2c	 	0 0 2e 3	
d e 3	Recoveries of prior year grants	2c	 	0 0 2e	
d e 3	Recoveries of prior year grants	2c		0 0 2e 3	
d e 3	Recoveries of prior year grants	2c	 	0 2e 3 0	
d e 3 4 a	Recoveries of prior year grants	. 2c 2d 	 	0 2e 3 0	
d e ; b	Recoveries of prior year grants	. 2c 2d 	 	0 2e 3 0 325	
d e } i	Recoveries of prior year grants	. 2c 2d 	 2,392	0 2e 3 0	

5 Tota	I revenue. Add lines 3 and 4	c. (This must equal Form 990, Part I, li	ne 12.)	5
	1,035,546,050			
Part XII		r Audited Financial Statements	With Expanses per Beturn	
		dited financial statements	· · · · · · · · · ·	1
	986,723,166			
2 Amo	ounts included on line 1 but n	ot on Form 990, Part IX, line 25:		
a Do	onated services and use of fac	cilities	2a 0	
b Pri	ior year adjustments		2b 0	
c Ot	her losses		. 2 c 0	
d Ot	her (Describe in Part XIII.)		2d 0	
e Ad	Id lines 2a through 2d			2e
	0			
3 Sub	tract line 2e from line 1 .			3
	986,723,166	Dealt IV, line DE, had and an line #		l
4 Amo	bunts included on Form 990, I	Part IX, line 25, but not on line 1:		
a Inv	vestment expenses not includ	ded on Form 990, Part VIII, line 7b .	. 4a 0	
b Ot	her (Describe in Part XIII.)		4b 0	
c Ad	Id lines 4a and 4b			4c
l	0			
5 Tota	I expenses. Add lines 3 and 4	4c. (This must equal Form 990, Part I,	line 18.)	5
	986,723,166			
Part XII				
Complete			and 9; Part III, lines 1a and 4; Part IV, lines 1 id 4b: Also complete this part to provide any Explanatio	additional information.
SchD_P05_	S00_L04	Schedule D, Part V, Line 4	Permanently restricted funds were availa projects, equipment, and educational ini	
SchD_P10_	500_L02	Schedule D, Part X, Line 2	TGH has been recognized by the Interna exempt organization described in Sectio Revenue Code. Accordingly, income earr tax-exempt purpose is exempt from fed TGH applies Financial Accounting Standards Standards Codification (ASC) Topic 740 i clarifies the accounting for uncertainty in provides guidance when tax positions ar financial statements and how the value of determined.	I Revenue Service as a tax- n 501(c)(3) of the Internal ed in the furtherance of TGH's eral and state income taxes. Inds Board (FASB) Accounting for Income Taxes which n income tax positions and e recognized in an entity's
SchD_P11_	S00_L04b	Schedule D, Part XI, Line 4b	The sum of \$2,392,325 represents contr released for property, plant, and equipm recognized as income in the financial sta	ent and which are not
			Scheo	lule D (Form 990) 2012

Additional Data

Return to Form

Software ID: 12000197 Software Version: v1.00

efile Public Visua SCHEDULE	Render ObjectId: 201411979349300346 - Submission: 2014-07-09 Statement of Activities Outside the United States	TIN: 59-34581 OMB No. 1545-0047	
F(Form 990)	Complete if the organization answered "Yes" to Form 990,Part IV, line 14b, 15, or 16.▶ Attach to Form 990.▶ See separate instructions.	2012	
Department of the Treasury Internal Revenue Service		Open to Public	
Name of the organizati FLORIDA HEALTH SCIE Employer identifica	NCES CENTER INC		
Part I General Informa 990, Part IV, line 1	tion on Activities Outside the United States. Complete if the organization answered	"Yes" to Form	
assistance, t	oes the organization maintain records to substantiate the amount of the grants or he grantees' eligibility for the grants or assistance, and the selection criteria used to award - assistance?	Yes	
the grants of			

a Activites per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
Central America and the Caribbean	1	L 2	Program Services	Professional Liability	365,96
Ba Sub-total . b Total from continuation sheets to					
Part I		L 2			365,96

For Paperwork Reduction Act Notice, see the Instructions for Form 990.Cat. No. 50082W Schedule F (Form 990) 2012

					Pag	e 2 ——					
Schedule F (Form 990) 20											Page 2
(a) Name of		sistance to Or pient (여)&@@cei				net dfuplicat		mial space		n answered "Yes" (h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
organization											
2 Enter total numb											
exempt by the IR <u>3 Enter total numl</u>				s provided a	section 501(d	c)(3) equiv	alency letter		. •		
Schedule F (Form 990)			enddes	<u> </u>		<u></u>			<u></u>	-	
Schedule F (Form 990) 20						je 3 ——					Page 3
Part III <u>Grants a</u> (a) Type of granto IIIssi					nt of 🚺	ates. Con e) Manner o disbursem	f cash	organizal (f) Amoun non-casl assistanc	tof (g) n of	Yes" to Form 990, Description non-cash ssistance	(h) Method of valuation (book, FMV,
											appraisal, other)
Schedule F (Form 990)	2012			1	[

	Page 4	1		
Scho	edule F (Form 990) 2012	t -	Page 4	
Pa	rt IV		rage -	
	Dreign Forms Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Instructions for Form 926).	n Corporation (see	s 🔽 No	
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organizati to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for 3520-A).	Foreign Gifts, and/or	s 🗸 No	
3		es," the organization reign Corporations.		
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	a Shareholder of a	s 🔽 No	
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Y may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partner Instructions for Form 8865).	ships. (see	s 🔽 No	
6	Did the organization have any operations in or related to any boycotting countries during the tax y organization may be required to file Form 5713, International Boycott Report (see Instructions for 5713).	Form	s 🔽 No	
Sche		_		
Sche	Page 5 edule F (Form 990) 2012		Page 5	
Ccc 特許 (a	upplemental Information Returns efference omplete this part to provide the information required by Part I, line 2 (monitoring of fundiced by Part I, line 2) (monitoring of fundiced by Part I) (milegenergy of the stands began operation is provide any additional information (see instructions).	(s); Pärt T, Jiné 3, column (f) Settesu Helny Mietung (s professio June 1, 2010) Professio Profesio Professio Professio Professio Professio Professio Profe	ayman nal and r Inc.	
ef	ile Public Visual Render ObjectId: 201411979349300346 - :	Submission: 2014-07	-09	TIN: 59-3458145
	HEDULE H (Form Hospit			OMB No. 1545-0047
99(0)		augetian 20	
-	artment of the Treasury Attach to Form 990. See		, question 20.	Inspection
	អ៊ ែទីក៏អ៊ែន៍ទីបច្ចើ anization RIDA HEALTH SCIENCES CENTER INC			
Em	nployer identification number		1	
- 9	Part I Financial Assistance and Certain Other Community E -3458145	Benefits at Cost		Yes
N	• 1a Did the organization have a financial assistance policy during the t	ax year? If "No," skip to qu	uestion 6a 🔒 .	· 1a
Ye				
	1b Yes 2 he organization had multiple hospital facilities, indicate which of the following istance policy to its various hospital facilities during the tax year.	best describes application	of the financial	
Indi	Applied uniformly to all hospital facilities Applied uniformly to most ho vidual hospital facilities	spital facilities 🗌 Gener	ally tailored to	

3		ne following based on the financ ion's patients during the tax yea		ce eligibility	criteria that	applied to t	the largest number of the			
	a D	id the organization use Federal Po	verty Guidel	ines (FPG) as	a factor in d	etermining e	ligibility for providing free care?	2	I	`
If "Yes,	," indicate	which of the following was the F	PG family in	ncome limit	for eligibility	y for <i>free</i> ca	re:	3a	Yes	
	100%	6 🗌 150% 🗹 200% 🗌	Other _%							
	b D	id the organization use FPG as	a factor in d	letermining	eligibility fo	r providing a	discounted care? If "Yes," indi	icate		
		which of the following was th	e family inc	ome limit fo	r eligibility f	or discounte	ed care:			
3b	Yes		300%	350% 🔽	400%	Other _%				
		c If the organization used factor determining eligibility for free other threshold, regardless or Did the organization's financi- provide for free or dissounce Did the organization budget a	e or discoun f income, as al assistance l care to the	ted care. In a factor in e policy that e "medically	clude in the determining applied to indigent"?	description eligibility for the largest r	whether the organization use or free or discounted care. number of its patients during	d an a the ta> •	sset te: x year • •	st or
		year?	••••			• • • •		• •	•	le tax
5a 5b	Yes Yes	If "Yes," did the organization'	s financial a	ssistance ex	kpenses exc	eed the bud	geted amount?		•	
		 If "Yes" to line 5b, as a result patient who was eligibile for f						counte	dcare f	to a
5c	No	U U								
		6a Yes b								
If "Yes,		rganization make it available to						6b	Yes	T
ı -	with the S	the following table using the w Schedule H.	-				ns. Do not submit these wor	ksneets	5	
-	Financi Assistan and Means Tested	ce - I	<u>Other Con</u>	<u>imunity be</u>		<u>)St</u>				
	Governm Program (a) Numbe activities of programs (optional (b) Person served (optio	ns r of or s) ns onal)								
	 (c) Total community benefit expected (d) Direct offsetting revenue (e) Net community benefit expected (f) Percenty 	ry inse it g ry inse c of								
	total exper	a Financial Assistance at cost (from Worksheet 1)		co cco 170		46 640 550				
		b Medicaid (from Worksheet 3, column a)		60,660,172	14,040,622	46,619,550	4.7 %			
		c Costs of other means-tested government programs (from		174,598,936	154,066,827	20,532,109	2.1 %			
		Worksheet 3, column b) d Total Financial Assistance		26,940,469	9,585,623	17,354,846	1.8 %			
	Other	and Means-Tested Government Programs	0 0	262,199,577	177,693,072	84,506,505	8.6 %			
	Benefit						Community health improvement services and community benefit operations			

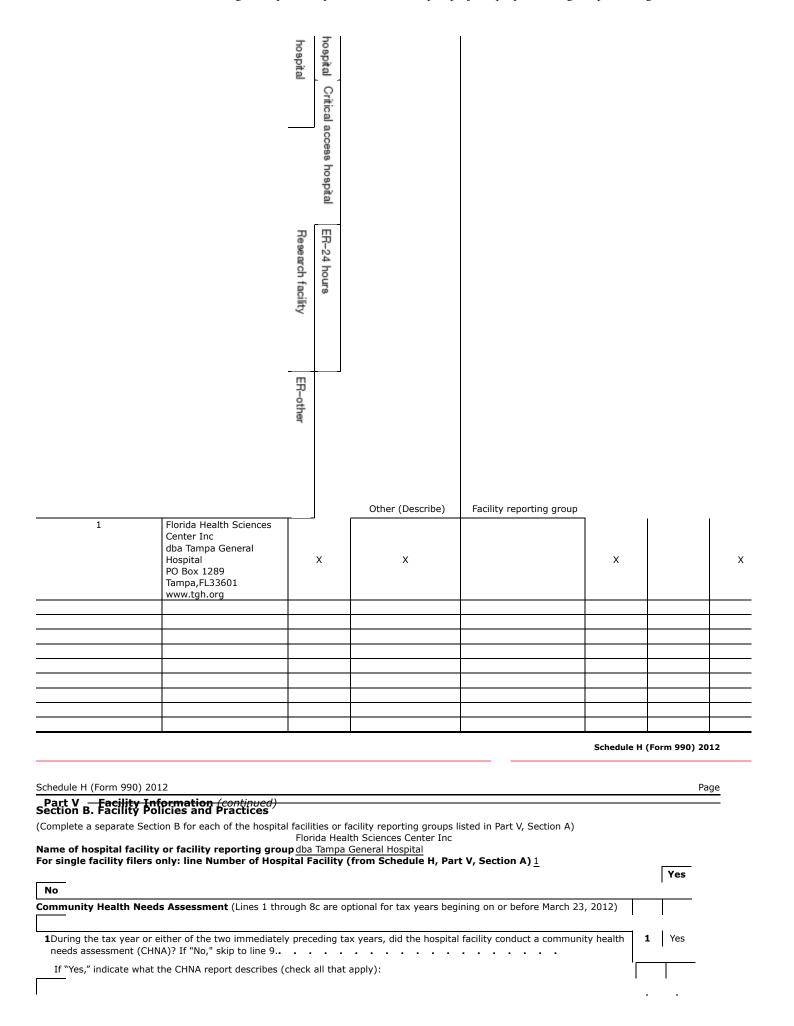
		1					(from Worksheet 4)	
			2,497,217		2,497,217	0.2 %	· · ·	
f	Health professions education							
	(from Worksheet 5)							
				40,554,811	16,386,318	24,168,493		2.4 %
g	Subsidized health services (from Worksheet 6)							
	· · ·			5,025,619	1,171,399	3,854,220		0.4 %
h	Research (from Worksheet 7)							
				2,428,917	2,039,668	389,249		0.1 %
i	Cash and in-kind contributions for community							
	benefit (from Worksheet 8)			948,776		948,776		0.1 %
j	Total. Other Benefits							
		0	0	51,455,340	19,597,385	31,857,955		3.2 %
k	Total. Add lines 7d and 7j							
		0	0	313,654,917	197,290,457	116,364,460		11.8 %

For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50192T Schedule H (Form 990) 2012

art II	(a
community Building Activities Complete this table if the organization conducted any community building activities	a
uring the tax year, and describe in Part VI how its community building activities promoted the health of the	
ommunities it serves.	
	(
	(
	<u>t</u>
	_
	_
	_
	-
	_
	_
	_
rt III	

ection A. Ba	ad Debt Expense		Yes
	Did the organization r No. 15?	report bad debt expense in accordance with Heathcare Financial Management Association Statemer	nt 1
Yes	2 Enter the amou methodology us	Int of the organization's bad debt expense. Explain in Part VI the sed by the organization to estimate this amount	14,058,869
	3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.	3
	1 1		

Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.					
Section B. Medicare					
5 Enter total revenue receive	ed from Medicare (including DSH and IME)	5	228,725,3	54	
6 Enter Medicare allow	able costs of care relating to payments on line 5	5	6 236	.836,617	
' 7	Subtract line 6 from line 5. This is the surplus (o	r shortfall)	7		
	-8,111,253 8				
Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Nos describe in Part VI the costing methodology or source used to determine the amount reported on line 6.					
Check the box that describes the method		it reported on line 6.			
Cost accounting system	Cost to charge ratio 🗌 Other				
Section C. Collection Practices			I		
9a				1	
Did the organization	have a written debt collection policy during the t	tax year?			
9a Yes b					
	nization's collection policy that applied to the lar ection practices to be followed for patients who				
in Part VI					
9b Yes Part IV Management Companie	as and Joint Ventures(owned 10% or more by office	ers, directors, trustees, key emp	loyees, and physicians—see instruc	tions)	
(a) Name of entity	(b) Description of primary	(c) Organization's	(d) Officers, directors,	(e) Physicians'	
	activity of entity	profit % or stock ownership %	trustees, or key employees' profit %	profit % or stock ownership %	
1			or stock ownership %		
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
Schedule H (Form 990) 2012					
Schedule H (Form 990) 2012				Page	
Part V Facility Information	- 0				
Section A. Hospital FacilitiesLicense(list in order of size from largest to smallest— see instructions)Image: Comparing the section operate during the tax year?How many hospital facilities did the organization operate during the tax year?Image: Comparing the section operate addressName, address, and primary website addressImage: Comparing the section operate address					
see instructions) How many hospital facilities did the	organization				
operate during the tax year? 1	organization d d d ogp d d e address at a				
Name, address, and primary websit	×°				
	wrgical				
	Jica				
	Teaching Children's				
	n' ng				



^a \checkmark A definition of the community served by the hospital facility	
b Z Demographics of the community	
c Kisting health care facilities and resources within the community that are available to respond to the health needs of the community	
d 🔀 How data was obtained	
e 🔀 The health needs of the community	
f 🗹 Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups	
9 🗹 The process for identifying and prioritizing community health needs and services to meet the community health needs	
$^{\sf h}$ \checkmark The process for consulting with persons representing the community's interests	
i 🗹 Information gaps that limit the hospital facility's ability to assess the community's health needs	
j 🔀 Other (describe in Part VI)	
2 Indicate the tax year the hospital facility last conducted a CHNA: 20 $\underline{13}$	I
 3 In conducting its most recent CHNA, did the hospital facility take into account input from representatives of the community server the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility facility is CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI how the VII how the server other hospital facilities? 	
5 Did the hospital facility make its CHNA report widely available to the public?	5
Yes If "Yes," indicate how the CHNA report was made widely available (check all that apply):	
a 🔀 Hospital facility's website	
Available upon request from the hospital facility	
 Other (describe in Part VI) 6 If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply to date) 	
	·
a 🔀 Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA	
b Z Execution of the implementation strategy	
c 🗍 Participation in the development of a community-wide plan	
d Participation in the execution of a community-wide plan	
e 🗍 Inclusion of a community benefit section in operational plans	
f \Box Adoption of a budget for provision of services that address the needs identified in the CHNA	
9 Z Prioritization of health needs in its community	
h 🔀 Prioritization of services that the hospital facility will undertake to meet health needs in its community	
i Other (describe in Part VI)	
7 Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which Yenergebox it has not addressed and the reasons why it has not addressed such needs	7
8a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by No ^s ection 501(r)(3)?	8a
b If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b

L

cIf "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its pital facilities? \$	
	e H (Form 990) 2012
Schedule H (Form 990) 2012	Page
Part V Facility Information (continued) Financial Assistance Policy	Yes
9 Did the hospital facility have in place during the tax year a written financial assistance policy that:	
Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9
Yes	
LO Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?	10
If "Yes," indicate the FPG family income limit for eligibility for free care: <u>200</u> % xplain in Part VI the criteria the hospital facility used.	I
L1 Used FPG to determine eligibility for providing <i>discounted</i> care?	11
Yes If "Yes," indicate the FPG family income limit for eligibility for discounted care: <u>400</u> % xplain in Part VI the criteria the hospital facility used.	Ι
l L2 Explained the basis for calculating amounts charged to patients?	12
Yes	I
a 🔀 Income level	
b 🔀 Asset level	
c 🔀 Medical indigency	
d 🔀 Insurance status	
e 🔽 Uninsured discount	
f Medicaid/Medicare	
9 State regulation	
h 🔀 Other (describe in Part VI)	
L3 Explained the method for applying for financial assistance?	13
14 Included measures to publicize the policy within the community served by the hospital facility?	14
Yes If "Yes," indicate how the hospital facility publicized the policy (check all that apply):	I
a V The policy was posted on the hospital facility's website	
b The policy was attached to billing invoices	
$^{f c}$ \checkmark The policy was posted in the hospital facility's emergency rooms or waiting rooms	
$^{\sf d}$ \smile The policy was posted in the hospital facility's admissions offices	
${f e}$ \Box The policy was provided, in writing, to patients on admission to the hospital facility	
f 🔀 The policy was available upon request	
9 Other (describe in Dart)(I)	

Billing and Collections 15 15 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance vegOl(Y (FAP) that explained actions the hospital facility may take upon non-payment?
YegO(cy (FAP) that explained actions the hospital facility may take upon non-payment?
aking reasonable efforts to determine the patient's eligibility under the facility's FAP: a K Reporting to credit agency b Lawsuits c Liens on residences d Body attachments e Other similar actions (describe in Part VI) 17 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making yeters and be efforts to determine the patient's eligibility under the facility's FAP?. 17 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making yeters before making researcher to determine the patient's eligibility under the facility's FAP?. 17 Network 17 Network 17 Network 11 Lawsuits
 Keporting to credit agency Lawsuits Lawsuits Lawsuits Lawsuits I Body attachments I Body attachments I Other similar actions (describe in Part VI) Other similar actions (describe in Part VI) Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making yesters and the patient's eligibility under the facility's FAP?. If "Yes," check all actions in which the hospital facility or a third party engaged: Image: A seporting to credit agency Lawsuits Liens on residences Image: A seporting to credit agency Im
Lawsuits 1 Liens on residences 1 d Body attachments e Other similar actions (describe in Part VI) 7 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making 7 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making 17 Yese 7 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making 17 Yese," check all actions in which the hospital facility or a third party engaged: a Reporting to credit agency b Lawsuits c Liens on residences d I
Image: black of the strength of th
 Body attachments Cother similar actions (describe in Part VI) Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making If "Yes," check all actions in which the hospital facility or a third party engaged: Reporting to credit agency Lawsuits Liens on residences Intervention
7 Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making <u>reseasonable efforts to determine the patient's eligibility under the facility's FAP?</u>
If "Yes," check all actions in which the hospital facility or a third party engaged: If "Yes," check all actions in which the hospital facility or a third party engaged: Reporting to credit agency Lawsuits Liens on residences
a ✓ a ✓ P □ Lawsuits c □ Liens on residences
P □ Lawsuits
Liens on residences
Body attachments
Chedule H (Form 990) 2012
Part V — Facility Information (continued) B Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply):
 Notified individuals of the financial assistance policy on admission Notified individuals of the financial assistance policy prior to discharge Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills Notified individuals of the financial assistance policy in communications with the patients regarding the patients' bills Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance assistance policy
Other (describe in Part VI) olicy Relating to Emergency Medical Care
Yes
9 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the 19
es under the hospital facility's financial assistance policy?
es inder the hospital facility's financial assistance policy? If "No," indicate why:
estimater the hospital facility's financial assistance policy?
estimater the hospital facility's financial assistance policy?
^{res} under the hospital facility's financial assistance policy? If "No," indicate why: Image: The hospital facility did not provide care for any emergency medical conditions Image: The hospital facility's policy was not in writing Image: The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)
^{1es} Under the hospital facility's financial assistance policy?
Image: Content the hospital facility's financial assistance policy? Image: Content the hospital facility did not provide care for any emergency medical conditions Image: Content the hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) Image: Content the hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) Image: Content the facility limited who was eligible for Assistance under the FAP (FAP-Eligible Individuals)
^{res} under the hospital facility's financial assistance policy? If "No," indicate why: Image: The hospital facility did not provide care for any emergency medical conditions Image: The hospital facility's policy was not in writing Image: The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)

D I ne nospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged	I
c 🗹 The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged	
d 🗹 Other (describe in Part VI)	
21 During the tax year, did the hospital facility charge any FAP-eligible individuals to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	21
 22 During the tax year, did the hospital facility charge any FAP-eligible individuals an amount equal to the gross charge for any service provided to that individual? 	22
If "Yes," explain in Part VI.	

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Part V - Facility Information (continued)

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Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital (list in ord Facility organization operate during the tax year?6

Name and address		Type of Fa
1	TGH Community Health Education	Community
	740 S Village Circle	
	Tampa,FL33606	
2	Transplant Abdominal Clinic	Transplant
	409 Bayshore Blvd	
	Tampa,FL33606	
3	Family Care Center Brandon	Family care
	214 Morrison Rd	
	Brandon,FL33511	
4	Family Care Center Lois	Family care
	2106 South Lois Avenue	
	Tampa,FL33629	
5	Family Care Center Carrollwood	Family care
	13860 North Dale Mabry Highway	
	_Tampa,FL33618	
6	Family Care Center Riverview	Family care
	10647 Big Bend Road	
	Suite 212	
	Riverview,FL33579	
7		
8		
9		
-		
10		

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Part VI

Supplemental Information

Complete this part to provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; Part V, Section A; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- **3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

8 Facility reporting group(s). If applicable, for each hospital facility in a facility reporting group provide the descriptions required for Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 10, 11, 12h, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22.

Identifier	ReturnReference	Explanation
SchH_P01_S00_L06a	Schedule H, Part I, Line 6a	TGH completed a Community Benefit report and this information is available at www.tgh.org.
SchH_P01_S00_L07	Schedule H, Part I, Line 7	The hospital's cost accounting system was used to calculate the amounts reported in line 7. For the purpose of computing subsidized services, both direct and indirect costs were considered. For research, only direct costs were considered.
SchH_P03_S0A_L02	Schedule H, Part III, Section A, Line 2	Bad debt results when a patient, who has been determined to have the financial capacity to pay for healthcare services, is unwilling to settle the claim or provide substantiating documentation for any charity and/ or discount program. The hospital records a provision for bad debts in the period the services are provided. As accounts age, increasing percentages of bad debt allowances are applied based on ageing category to reflect estimated uncollectable amounts. This method is consistently applied based on established risk parameters.
SchH_P03_S0A_L04	Schedule H, Part III, Section A, Line 4	Receivables are reported net of an allowance for bad debt and contractual adjustment estimates. Although the aggregate amount of receivables may include balances due from patients and third party payers, amounts due from third-party payers for retroactive adjustments of items, such as final settlements or appeals, are reported separately in the financial statements. The adequacy of the allowance for bad debts is evaluated regularly, with adjustments to increase or decrease the allowance by adjustments in the provision for bad debts. As expected payments are determined to be uncollectible, they are written off against the allowance for bad debts.
SchH_P03_S0B_L08	Schedule H, Part III, Section B, Line 8	The \$8.0 million shortfall reported at Pt. III line 7 should be considered as a community benefit in that much of the shortfall in Medicare payments relates to the costs associated with the TGH liver, heart, kidney, lung and pancreas organ transplant programs, and medical education programs, which are a significant benefit to all patients in these programs and the community as a whole. Medicare revenue and cost are based on the 2013 Medicare cost report excluding revenues and costs associated with subsidized health services and graduate medical education, which are reported separately in Part I lines 7g and 7f.
SchH_P03_S0C_L09b	Schedule H, Part III, Section C, Line 9b	Each self pay patient is evaluated to determine if covered by Medicaid, Hillsborough County and/or charity assistance. The financial information provided by this evaluation determines into which category a patient resides. Patients who do not qualify for government assistance are then evaluated in accordance with hospital policy for Charity and Discounted Care. Patient balances will either qualify for a total write-off or a discount based on the patient's household income and family size in relation to the Federal Poverty Limitations. TGH's financial assistance and charity care policy, following the guidelines of the Internal Revenue Section 501(r) requirement: Includes eligibility criteria for financial assistance free and discounted (partial charity) care; describes the basis for calculating discount amounts to patients eligible for financial assistance under this policy; describes the method by which patients may apply for financial assistance; describes how TGH will widely publicize the policy within the community served by the hospital; limits the amounts that the hospital will charge for emergency and other medically necessary care provided to individuals eligible for financial assistance to the amount generally billed for medically necessary care.
SchH_P05_S0B_L01	Schedule H, Part V, Section B, Line 1	In order to provide community input, the Community Health Needs Assessment (CHNA) methodology included both individual interviews and focus groups. Both are qualitative in nature and should be interpreted as reflecting the values and perceptions of those interviewed. This portion of the CHNA process is meant to gather input from persons who represent the broad interest of the community serviced by the hospital facility, as well as individuals providing input who have special knowledge or expertise in public health. It is meant to provide depth and richness to the quantitative data collected. Interview Methodology: Twenty interviews were conducted in-person when possible and via phone when necessary, based on the availability of the interviewee. Interviews required approximately 30 minutes to complete. Interviews followed the same process for each interview, which included documenting the interviewee's expertise and experience related to the community. Additionally, the following community-focused questions were used as the basis for discussion: * Interviewee's name * Interviewee's title * Interviewee's organization * Overview information about the interviewee's organization * What are the top three strengths of the community? * What are the health assets and resources available in the community? * What are the health assets or resources that the community lacks? * What assets or resources in the community are not being used to their full capacity? * What are the barriers to obtaining health services in the community? * What are the barriers to obtaining health services in the community? * What are the single most important thing that could be done to improve the health

		in the community? * What changes or trends in the community do you expect over the next five years? * What other information can be provided about the community that has not already been discussed? Below is information about the individuals interviewed as part of the CHNA. Interviewee Title/Organization Area(s) Represented Adwale
		Troutman Executive Director, Public Health Practice and Leadership, Florida Covering Kids and Families Public Health Expert Anne Maynard Program Director, USF Area Health Education Center Public Health Expert Carlos Mercado STD Program Manager, Hillsborough County Health Department Public Health Expert Chloe Cooney Founder, Corporation to Develop Communities of Tampa, Inc. African American
		Community Representative Donna Peterson Dean, College of Public Health, University of South Florida Public Health Expert Douglas Holt Director, Hillsborough County Health Department Public Health Expert Joyce Thomas Physician, TGH Family Care Center Hospital Staff Leslie "Les" Miller, Jr. County Commissioner, District 3, Hillsborough County
		Government Official Margaret Ewen Senior Human Resources Manager, Immunizations/Refugee Public Health Expert Margarita Cancio Physician, Infectious Disease Associates of Tampa Bay Hospital Staff Sally Houston Chief Medical Officer, Tampa General Hospital Hospital Administration Deborah Austin Communication and Community
		Outreach Director, Central Hillsborough Healthy Start Project, REACHUP, Inc. Medically Underserved Community Organization Representative Luis Lopez Past President, Hispanic Alliance of Tampa Bay; Director, Moffit Cancer Center Hispanic Advisory Board Hispanic Community Representative Amy Petrila Director of Programs and Outreach, Children's Board of Hillsborough County Community Health
		Organization Representative Maureen Chiodini Associate Vice President of Membership and Programs, Tampa Metropolitan Area YMCA Community Health Organization Representative Maria Russ Supervisor, School Health Services, Hillsborough County Public Schools Public Health Expert Focus Groups Focus groups were conducted to allow
		participants to provide information about their experiences in the community and ways in which they think the services and resources provided to the community can be improved. Participants completed a demographic questionnaire and a consent form agreeing to participate in the focus group. The requested information included: * Gender *
		Age * ZIP Code * Ethnicity * Race * Education Level * Employment Status * Household Income * Health Insurance Status Focus group participants were notified prior to divulging information that it would be used solely to benefit the public good, and all information would be presented in an anonymous nature. participants were encouraged to share their ideas, opinions and experiences, including any positive or
		negative feedback. A focus group session required approximately two hours to complete and followed this agenda: * Session Opening - 15 Minutes o Introductions o Explanation of the purpose of the focus group o Overview of the rules governing the session * Nominal Group Technique was utilized to identify priority health needs in the
		community. The Nominal Group Technique process is as follows: o Participants are instructed to separately write on a piece of paper their top 3 perceived health concerns within the community o Each participant calls out in order the health concerns round robin style until all options for every person have been exhausted o Participants
		instruct the facilitator on which like items, if any, they would like to combine o Participants are instructed to separately rank the items most important (3) to least important (1) o Each member calls out round robin style their 3's, then 2's and so on until all ranked items have been exhausted and recorded o The facilitator adds up the rankings for each item, ranking the highest to lowest in importance
		based on the added result, taking the inglest to lowest in inportance as highest importance and so on * After this process has been completed, a discussion is facilitated about the results of the process. Examples of these questions include: o Was there anything that surprised you? o Why do you feel these are the top health concerns? o How do you feel these needs could be addressed in the community? *
		Session Conclusion - 15 minutes o Summary of findings o Closing discussion o Distribution of incentives for participation
SchH_P05_S0B_L03	Schedule H, Part V, Section B, Line 3	This CHNA was conducted following the requirements outlined by the Treasury and the IRS, which included obtaining necessary information from the following sources: Input from persons who represented the broad interests of the community served by TGH, which included those with special knowledge of or expertise in public health; Identifying federal, tribal, regional, state, or local health or other departments or agencies, with current data or other information relevant to the health
		needs of the community served by TGH, leaders, representatives, or members of medically underserved, low-income, and minority populations with chronic disease needs in the community served by TGH; and, Consultation or input from other persons located in and or serving TGH's community, such as: Healthcare community advocates; Nonprofit organizations; Academic experts; Local government officials;
		Community based organizations; Healthcare providers, including community based on one or more health issues; Healthcare providers, including community

		nearth centers and other providers locusing on medically underserved populations, low income persons, minority groups, or those with chronic disease needs. For a list of persons that the hospital consulted reference Schedule H, Part V, Section B Line 1.
SchH_P05_S0B_L12	Schedule H, Part V, Section B, Line 12	Family size in combination with household income is used to determine eligibility for either charity or discounted care.
SchH_P05_S0B_L16	Schedule H, Part V, Section B, Line 16	TGH engages in standard collection activities such as statements and telephone calls. As of July 1, 2013, Tampa General no longer reports unpaid debts to the credit bureau or engages in extraordinary collection efforts.
SchH_P05_S0B_L17	Schedule H, Part V, Section B, Line 17	TGH engages in standard collection activities such as statements and telephone calls. As of July 1, 2013, Tampa General no longer reports unpaid debts to the credit bureau or engages in extraordinary collection efforts.
SchH_P05_S0B_L20	Schedule H, Part V, Section B, Line 20	Medicaid rate is used in rare instances for those that are not able to afford amounts generally billed by Medicare and commercial insurance.
SchH_P05_S0B_L22	Schedule H, Part V, Section B, Line 22	We assess total charges to international patients coming for highly specialized elective care.
SchH_P06_S00_L02	Schedule H, Part VI, Line 2	During Fiscal Year 2013, Tampa General Hospital (TGH) completed its Community Health Needs Assessment (CHNA) as required by the Patient Protection and Affordable Care Act signed into law in 2010. A CHNA is a report based on epidemiological, qualitative and comparative methods that assesses the health issues in a hospital organization's community and that community's access to services related to those issues. The CHNA is available to the public on the TGH website (tgh.org) and is included as an attachment to this filing. As required by the Treasury Department ("Treasury") and the Internal Revenue Service (IRS), the TGH CHNA includes the following: * A description of the community served; * A description of the process and methods used to conduct the CHNA, including: (1) A description of the sources and dates of the data and the other information used in the assessment; and, (2) The analytical methods applied to identify community health needs. * A description of information gaps that impacted TGH's ability to assess the health needs of the community served; * The identification of all organizations with which TGH collaborated, if applicable, including their qualifications; * A description of how TGH took into account input from persons who represented the broad interests of the community served by TGH, including those with special knowledge of or expertise in public health and any individual providing input who was a leader or representative of the community served by TGH; and, * A prioritized description of all of the community health needs identified through the CHNA and a description of the process and criteria used in prioritizing those needs. During FY2013, TGH did not complete any additional assessments of the health care
SchH_P06_S00_L03	Schedule H, Part VI, Line 3	For Fiscal Year 2013, the costs associated with charity care, unreimbursed Medicaid, and the unreimbursed costs of other means- tested government programs care exceeded \$84.5 million. These include patients who qualify for free care under Tampa General Hospital's (TGH) charity care policy or are enrolled in programs for low-income or under-insured individuals sponsored by state and local governments. While TGH received reimbursement for some of these patients the amounts are not sufficient to cover the costs of care provided. Free care is provided to patients who qualify based on an evaluation of their income and assets. Individuals with an income that is less than or equal to 200% of the Federal Poverty Level (FPL) are eligible for charity or free care as are individuals whose income is less than 400% of the FPL but whose hospital charges are greater than 25% of their annual income. Financial counselors work with individuals who seek care and are uninsured. Assistance is provided to enroll eligible individuals in government programs such as Medicaid, Medicare Disability or the Hillsborough County Health Plan as well as determining whether they qualify for charity or discounted care. TGH's financial assistance (charity care and discounted care) policy is available to consumers at TGH.org as well as in the hospital admissions area. The information is written in both English and Spanish. Guidelines, the patient shall be eligible for a discount that is annually calculated using a "look back" method. Patients eligible for Medicaid or other indigent care programs may be eligible for days exceeding any length of stay limit). NON-ELIGIBLE SERVICES AND BALANCES Financial assistance will not apply to the following services or patient responsibilities: * Cosmetic procedures that are not medically necessary * Co-payments and deductible amounts * Balances payable by other insurance (Medicare, Medicaid, automobile insurance, worker's compensation, or liability insurance) * Ventricular Assist Devices * Transplants * Elective

1		who appear to qualify for government assistance will be offered courtesy assistance with the application process. Unfunded or under-
		funded patients will be asked to complete a Financial Assistance Application at the time of registration. Financial assistance counseling
		communication is intended to be clear, concise and considerate of the
		patient and family members. In addition to income and family information, the patient may be required to provide proof of
		employment. Some patients may also be asked to provide additional
		information about their assets, monthly expenses, and any other resources to pay for their care. Determination of eligibility or denial of
		financial assistance will be communicated to the responsible party
		within 30 days of receipt of all required documentation. The granting of
		financial assistance shall be based on an individualized determination of financial need and medical necessity, and shall not take into account
		age, gender, race, social or immigrant status, sexual orientation or religious affiliation. RELATIONSHIP TO COLLECTIONS AND BILLING
		POLICY TGH maintains a separate policy outlining its billing and
		collection procedures. In accordance with its Billing and Collections Policy, TGH will not engage in, nor will it authorize its collection agency
		to engage in, extraordinary collection actions without verifying that
		patients have been given the opportunity to apply for financial assistance. COMMUNICATION OF THE AVAILABILITY OF FINANCIAL
		ASSISTANCE WITHIN THE COMMUNITY Notification about financial
		assistance available from TGH shall be disseminated by TGH to the community by various means, which may include, but are not limited
		to, publishing this Policy on the TGH website, placing posters around
		the hospital, and making brochures available at all patient registration areas. REGULATORY REQUIREMENTS In implementing this Policy, TGH
1		will comply with all other federal, state, and local laws, rules, and
		regulations that may apply to activities conducted pursuant to this Policy. AVAILABILITY OF FORMS AND POLICY Copies of the Financial
		Assistance Policy and applications will be made available upon request
		and without charge by contacting a Financial Assistance Specialist or by submitting a written request to Tampa General Hospital. The
		hospital's Financial Assistance Specialist is also available to answer any questions about this Policy.
SchH_P06_S00_L04	Schedule H, Part VI, Line 4	Tampa General Hospital's primary service area is Hillsborough County,
		Florida. As part of the CHNA completed during FY 2013, a complete assessment of the service area's demographics was completed and is
		attached to this filing. The highlights from the assessment are detailed
		below. * The primary service area population is currently 1,314,699 * Slight population growth is expected for individuals aged 18-44
		(3.2%). Moderate population growth is expected for individuals aged
		0-17 (5.8%) and 45-64 (9.2%). The population of women at childbearing age is expected to grow slightly (2.8%). By 2017,
		substantial population growth is expected for individuals 65 years and
		older (21.2%). * The most common race/ethnicity in the service area is white (51.8%), followed by Hispanic (26.5%), black/African
		American (15.6%) , Asian (3.7%) , individuals of two races (1.9%) and other (0.5%) . * Minority and other race populations are expected to
		grow faster than the white population. Substantial growth is expected
		for the Asian (20.6%), Hispanic (17.5%), individuals of two races (15.0%) and black/African American (10.7%) populations. The
		population of other race individuals is expected to grow moderately
		(5.3%), while marginal growth is expected for the white population (0.5%). * According to the 2011 annual average unemployment rates
		reported by the U.S. Bureau of Labor Statistics, Hillsborough County's
		unemployment rate (10.5%) is equal to Florida's. * According to the U.S. Census 2010 American Community Survey (ACS), Hillsborough
		County has a slightly higher median household income (\$47,677) than
		Florida (\$46,077). Poverty thresholds are determined by family size, number of children and age of the head of the household. A family's
		income before taxes is compared to the annual poverty thresholds. If
		the income is below the threshold, the family and each individual in it are considered to be in poverty. In 2010, the poverty threshold for a
1		family of four was \$22,314. The ACS estimates indicate that 14.2% of
		Hillsborough County residents and 15.0% of Florida residents are living below poverty level. Children in Hillsborough County are slightly less
1		likely to be living below poverty level (19.9%) compared to all children
1		in Florida (21.3%). * The American Community Survey (ACS) publishes estimates of the highest level of education completed for
1		residents 25 years and older. The ACS 2008-2010 estimates indicate
1		that the percentages of individuals 25 years and older with less than a high school degree in Hillsborough County and in Florida are similar
1		(14.2% and 14.5%, respectively). In Hillsborough County and Florida,
1		approximately 85% of residents have either a high school degree or equivalent or a bachelor's degree. * Fourth and eighth grade math and
1		reading proficiencies are all slightly lower in Hillsborough County compared to Florida and fall between the 25th and 50th percentiles. *
1	1	ICUMPATED TO TOTO AND TAIL DELIVERITURE ZOUT AND OUT DELCENTIES. *
-		Domestic violence and homicide rates are slightly lower in Hillsborough

:hH_P06_S00_L05	Schedule H, Part VI, Line 5	Tampa General Hospital's commitment to the health of the communit it serves is exemplified by its mission statement. The key elements of
		TGH's mission include the provision of services ranging from wellness
		and primary care to the most complex specialty and post acute
		services to all of the residents of West Central Florida, a commitment
		to a patient centered approach and benchmark performance. With ou
		unique blend of academic and other healthcare partners, TGH plays a
		special role in supporting medical education and research in the
		region. The Board also authorizes the use of surplus funds through th
		annual budget process to fund enhancements to services, the physica
		plant, infrastructure and financial support for training physicians,
		nurses and other health care providers, health education to the
		community and support of other not-for-profit organizations in the
		community with complimentary goals and missions. The 15 member
		board is composed of independent community leaders as well as
		members of the TGH medical staff. The board bylaws specify that its
		membership will include the elected medical chief of staff, a
		representative of the University of South Florida and the chairman of
		the TGH Foundation. TGH utilizes its surplus funds for the developme
		of inpatient services and to subsidize outpatient services for
		underserved members of the community. TGH operates a number of
		outpatient clinics that provide primary and specialty care for the
		uninsured and under-insured. Services include adult primary and
		specialty care, pediatrics, and high risk obstetrics. While many of the
		patients have some funding either through Medicaid or the
		Hillsborough County Health Plan, the revenue from these sources is
		insufficient to cover the costs of providing the services. In fiscal year
		2013, TGH's clinics provided 175,400 patient visits. The TGH medical
		staff is open to any physician that meets the requirements of the
		medical staff bylaws and rules and regulations. The medical staff is
		composed of community physicians with private practices and
		physicians on the faculty of the USF Health Morsani College of Medici
		(USFHMCOM). Both the community and USFHMCOM physicians are
		involved in research and training. Many of the community physicians
		hold clinical appointments with the USFHMCOM and all staff physician
		may participate in research. In FY2013, the TGH Office of Clinical
		Research supported 518 research studies at a net cost of \$1.8 millior
		These studies received funding from a variety of public agencies and
		private sponsors, including the Department of Defense and the
		Children's Oncology Group. Studies were led by both community and
		university physician principal investigators. This year's research
		centered on a range of topics, including Phase I studies in the
		treament of pediatric cancer and conducting of an evidence based
		clinical decision support system to predict survival and life expectanc
		of hospice patients. These research initiatives have immediate benefi
		to the patients who participate in them as well as long term benefits
		the community. TGH is considered a statutory teaching hospital unde
		Florida Law. This designation is only available to hospitals that have
		made a significant commitment to graduate medical education. In
		fiscal year 2013, TGH funded approximately 300 GME full time
		equivalent slots in over 50 specialties. The Medicare program funds a
		portion of approximately 200 of these GME slots, with the remaining
		slots funded solely by TGH out of hospital operating funds. In addition
		to a robust medical education program, TGH is also committed to the
		training of nurses, pharmacists, and other clinical staff. TGH provides
		financial support for nursing education at both the University of Sout
		· · · · · · · · · · · · · · · · · · ·
		Florida and the University of Tampa. Students and residents in a
		variety of clinical programs (pharmacy, pastoral care, and other
		programs) rotate through TGH or in some cases are assigned to TGH
		for their training. Finally, TGH sponsors continuing medical education
		(CME) for physicians in the community and in outlying areas. In fisca
		year 2013, TGH CME sponsorships provided CME education to 983
		physicians, none of whom were on the TGH medical staff. The cost of
		CME sponsorships exceeded \$70,500. In all cases, surplus funds are
		dedicated to the educational mission of TGH. Tampa General's
		commitment to improving the health status of the community is
		evident in the vast array of educational programs, screenings and
		support groups it provides to the community. In fiscal year 2013, TG
		provided 403 free programs and screenings to 7,503 members of the
		community. Educational programs focused on everything from
		preventing the flu, to smoking cessation to stress management.
		Programs were provided in a variety of locations. For example,
		programs of particular interest to seniors were provided at several
		senior living facilities within the primary service area including Sun
		City, University Village, Bayshore Presbyterian and Tampa Baptist
		Manor. In fiscal year 2013, TGH participated in three programs in
		collaboration with its community partners. Health, & Fit for Life is a
		program for kids and their parents that focus on making healthy food
		choices and increasing exercise as a way of maintaining and controlli
		weight. Health, & Fit was designed with More Health, a community

SchH_P06_S00_L07 Schedule H, Part VI, Line 7 Florida	SchH_P06_S00_L06	Schedule H, Part VI, Line 6	Community Development Center. Living nearing and natter or balance are both multi-week programs aimed at individuals with chronic illnesses or balance concerns. These programs were provided in conjunction with the Florida's West Coast Area Agency on Aging. Our commitment to provide our community with free resources to improve their health was demonstrated by the addition of two new programs, "Active Living Every Day" and "Healthy Living Every Day". Eight weeks each, these programs focus on the importance of being active and eating healthy. Screenings provided during fiscal year 2013 ranged from blood pressure and diabetes to screenings for memory loss, hearing, peripheral vascular disease and abdominal aortic aneurysms. TGH has a dedicated staff responsible for developing programs as well as identifying high risk areas within the county that might benefit most from screenings and health prevention and promotion programs. In addition to providing educational programs and screenings, TGH also provides financial support to other community not-for-profit organizations. This funding is another way that TGH utilizes its surplus funds to support the community health and well being. In fiscal year 2013, TGH provided financial support to numerous not-for-profit organizations. This support ranged from donations under \$1,000 to commitments in excess of \$250,000. Three organizations in particular receive significant support from TGH: More Health Center. For more than 20 years, TGH has been the largest single sponsor of More Health, Inc. More Health provides health education in Hillsborough and Pinellas County public and private schools. Innovative, hands on instruction for all grades is a key feature of More Health and more than a million children have benefited from the education suports a mobile medical van that provides medical and dental services to underserved children in the region. TGH also provides financial support to Tampa Community Health Center (TCHC). TCHC is a federally qualified health center that provides s
	SUNT_PUO_SUU_LU/	Schedule H, Part VI, Line 7	

Schedule H (Form 990) 2012

efile Public Visual Render	ObjectId: 2014	11979349300346	- Subm	nission: 2014-07	-09			TIN: 59-3458145
Schedule I		0	41	!		4		OMB No. 1545-0047
(Form 990)	_	Grants and O			-			2012
	G	Bovernments a	and Ir	ndividuals ir	n the United	States		2012
Nenartment of the Treasury	Con	nplete if the organiza		wered "Yes," to Fo Attach to Form 990		line 21 or 22.		Open to Public
FLORIDA HEALTH SCIENCES CENT	ER INC			Attach to Form 990	,			Inspection
Employer identification number								
59-3458145								
Part I								
General Information on G Does the organization main			the grant	s or assistance the	arantees' eligibility f	or the grants or assistance	and	2 Ves No
Describe in Part TV the organization						or the grants of assistants	e, and	Page 2
Part II								
Grants and Other Assista	nce to Governm	ents and Organizat	tions in	the United Stat	es. Complete if th	e organization answer	ed "Yes" to	r
Fonann 19970 @ Bautabuareisee 21, f	or an (/bŋeɛip ient tr		an \$ 8)04		duplicated if addit		(g) Description of	(h) Purpose of grant
organization or government		if applicable		grant		(book, FMV, appraisal, other)	non-cash assistance	or assistance
of government						other)		
	(e) Amount of non-	cash						
	assistance	Cash						
(1) Tampa Family Health Center	59-2420282	50	1(c)3	300,0	00			
Inc 2103 N Rome Ave				1				
Tampa,FL33607								
1								
Provides support for hiring additional primary								
care physicians to serve ur(A)strateplatelahtsInc 3821 Henderson Blvd	59-3397472	50	1(c)3	288,2	71			
Tampa,FL33629								

Support mission to provide health education to students in Hi(B)ARANAJH KoDanyald House no28hGeblembia Drive Tampa_FL33606	59-18359	985	501(c)3	79,0	000	-	
- lampa, r E93000							
Support mission to provide temporary lodging and other sufpOtorhversity RefiRewth Florida of Roversity RefiRewtr Rover Tampa, FL33620	59-31021	.12	501(c)3	60,0	000	-	
L						-	
Tampa General Hospital and University of South Florida together support th65komBatikapi Disadt Association Hota&Dig&Bateriterare Blvd N m5bHe Smit . The unit	13-56137	797	501(c)3	50,0	000		
pr StylesernledicaFs227126 s to children.							
Support the mission of the American Heart	<u></u>		1	ł		-	
A ssociation via sp (ନ)sUrsikgrsikwefi Jaenpa Arଲି@മid anKiaaae dy Blvd A sSociaaata, ମିଣିନିସିନ aising	59-06244	159	501(c)3	47,6	567		
events.						-	
Support education of healthcare professionals by funding a portion of ar(กิงรุ่มขณะหรับรงค์ธิดุมปก Florida 4202 E Fowler Ave — Tampa,FL33620	59-31021	.12	501(c)3	33,0	002		
Support education of healthcare professionals by funding a portion of ar(ন্ধ্ৰীপ্ৰাৰ্মেকাৰ্ণ্ড ভিন্নাৰড়,	13-18463	366	501(c)3	25,0	000	-	
Support the mission of the March of Dimes via sponsorship of various Má RDiGasDarila Distance Classic fu Asseistatoevancs. PO Box 1881 Tampa,FL33601	59-09435	559	501(c)3	19,5	530	-	
Provide free screening and medical services prior to and on the day of — thd@ydfirends of the Riverwalk 101 E Kennedy Blvd — Suite 2000 Tampa,FL33602	20-31462	250	501(c)3	8,5	500	-	
1						-	
Support community development of outdoor spaces. (11) Hillsborough Organization for Progress and Equality Inc <u>-5103 N Central Ave</u> Tampa,FL33603	59-29144	63	501(c)3	7,5	500		
Donation to H.O.P.E.						-	
(12) WEDU 1300 North Boulevard Tampa,FL336075646	59-08406	526	501(c)3	7,5	500		
Sponsorship of programming for						-	
2 Enter total number of section3 Enter total number of other of							
For Paperwork Reduction Act Notice, Schedule I (Form 990) 2012 Part III	see the Instruct	ions for For	m 990.	<u></u>		at. No. 50055P	Schedule I (Form 990) 2012 Page 2
				Complete if the org (f)Description of no		ion answered "Yes" to Form 990, Part IV, line 2 assistance	2.
			ppraisal, other)	, <u>,</u> , passi or no		······································	
(b)Number of recipients cash gra							

(d)Amount of

offile Public Visual Render ObjectId: 201411979349300346 - Submission: 2014-07-09 chedule J Compensation Information	1		-34581
orm 990) For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Complete if the organization answered "Yes" to Form 990,	0	20	12 Public
partment of the Treasury arral Revenue Service > Attach to Form 990. > See separate instructions.		Inspe	
Name of the organization LORIDA HEALTH SCIENCES CENTER INC			
mployer identification number Part I			
Quéstions Regarding Compensation		Yes	No
 a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. V First-class or charter travel Housing allowance or residence for personal use 			
Travel for companions Payments for business use of personal residence			
Tax idemnification and gross-up payments Version Health or social club dues or initiation fees			
Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
 b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or or provision of all of the expenses described above? If "No," complete Part III to explain. 1b Yes 2 	reimbu	ırsemen	t
10 Yes - d the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, rectors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a? -	2	Yes	
			3
dicate which, if any, of the following the filing organization used to establish the compensation of the			3
ganization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods ed by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			1
Compensation committee Written employment contract			
Independent compensation consultant 🗹 Compensation survey or study			
Form 990 of other organizations Approval by the board or compensation committee			
uring the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a	4		
a Receive a severance payment or change-of-control payment?		4a	Yes
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?			4b
c Participate in, or receive payment from, an equity-based compensation arrangement? . . 4c No No	• •	• •	•
"Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
nly 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.	5		
mpensation contingent on the revenues of:			1
The organization? No b Any related organization?		5a	5b
No If "Yes," to line 5a or 5b, describe in Part III.			L
r persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
mpensation contingent on the net earnings of: a The organization?		6a	Yes
b Any related organization?		L	6b
No If "Yes," to line 6à or 6b, describe in Part III.			
	1		
r persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed syments not described in lines 5 and 6? If "Yes," describe in Part III.	7	Yes	

						_		
53.4958-6(c)? .			he rebuttable presumption			9		
No								
or Paperwork Reduction Act N	otice,	, see the Instructions	for Form 990.	Cat. No. 50053	Schedule J (For	rm 990) 2012		
				Page 2				
chedule J (Form 990) 2012								Page 2
or each individual whose compen	sation	must be reported in Scl		sation from the organiza				
istructions, on row (ii). Do not lis lote. The sum of columits (B)(i)-	t any i iii) for	each Ister Preaking an f	listed on Form 990, Part of W-2 and/or 1099-MISC fust equation for a formation (ii) Bonus & incentive	VII. nnCompensation, Part VI (iii) Other reportable	I (S) Retirement and other deferred	ppli (D) Nontaxable benefits	n (E) amounts for tha (B)(i)-(D)	t individual pensation reported as deferred
	(i)	(i) Base compensation 199,547	compensation 38,028	compensation 121,512	compensation 21,320	14,730	395,137	in prior Form 990
1)John H Bond JrVice President	(ii)	0	0	0	0	0	0	(
2)Mark W CampbellVice resident	(i) (ii)	169,381 0	32,718 0	31,046 0	14,737 0	14,706 0	262,588 0	(
3)Janet H DavisVice President	(i) (ii)	228,949 0	63,728 0	112,696 0	27,598 0	7,801 0	440,772 0	(
(4)Robin W DeLaVergneSenior /ice President	(i) (ii)	248,948 0	58,769 0	110,799 0	22,651 0	8,000 0	449,167 0	(
5)Cheryl A EaganVice President	(i) (ii)	219,346 0	55,687 0	49,292 0	20,891 0	10,269 0	355,485 0	(
6)Anthony D EscobioVice President	(i) (ii)	170,928 0	33,818 0	21,218 0	19,389 0	14,711 0	260,064 0	(
(7) Sally H HoustonSenior Vice President, CMO	(i) (ii)	390,117 0	96,038 0	255,663 0	28,132 0	9,856 0	779,806	(
8)Ronald A HytoffPresident, CEO	(i) (ii)	1,009,013	307,847	324,817	120,031	13,142	1,774,850	(
9)Elizabeth J Lindsay- VoodSenior Vice President	(i) (ii)	333,138	73,859	1,236,960	20,876	14,840	1,679,673	(
10)Veronica B MartinVice	(i)	193,115	59,464	1,000	14,571	8,230	276,380	(
President 11)Jean M MayerSenior Vice	(ii) (i)	266,180	0 63,373	0 102,745	0 30,939	0 7,701	470,938	(
resident 12) Deana L NelsonExecutive Vice		0 518,273	0 137,021	0 227,698	0 59,198	0 5,659	0 947,849	(
President, COO 13)Maureen OgdenVice Presiden	(ii) (i)	0 191,269	0 68,261	0 70,191	0 25,247	0 10,241	0 365,209	(
14)Amy J ParatoreVice President	(ii) (i)	0 163,951	0 53,511	0 75,210	0 18,185	0 14,708	0 325,565	
15)Richard L PaulaChief Medical	(ii) (i)	0 233,397	0 49,459	0 809	0 16,231	0 13,953	0 313,849	<u> </u>
nformatics Officer 16)Judith M PloszekSenior Vice	(ii) (i)	0 314,899	73,055	0	35,849	0 5,487	544,824	(
17)David K RobbinsVice	(i) (i)	213,438	0	0	0	0	0	(
resident	(ii)	0	40,016 0	1,458 0	18,167 0	14,742 0	287,821	(
18)Chris A RoedererSenior Vice President	(i) (ii)	289,409 0	65,937 0	133,023 0	19,314 0	10,309 0	517,992 0	(
19)Steve L ShortExecutive Vice President, CFO	(i) (ii)	516,363 0	137,021 0	188,754 0	59,198 0	14,180 0	915,516 0	(
20)Maja G GiftDirector of harmacy	(i) (ii)	179,107 0	19,448 0	1,512 0	18,467 0	8,206 0	226,740 0	(
21)Peter J BermanInternal ledicine Cardiology	(i) (ii)	520,023 0	544 0	4,902 0	38,586 0	14,202 0	578,257 0	(
22)Victor D BowersInternal Medicine Surgery	(i) (ii)	560,030 0	1,904 0	4,902 0	53,353 0	480 0	620,669 0	(
23)Debbie A Rinde- IoffmanInternal Medicine Cardiology	(i) (ii)	753,681 0	544 0	2,622 0	72,666 0	14,202 0	843,715 0	(
24)Mark W WestonInternal Iedicine Cardiology	(i) (ii)	759,655 0	544 0	5,852	72,832	14,202 0	853,085 0	(
25)Ting C HuangTransplant	(i) (i) (ii)	432,136	544	984	32,786	0	466,450	(
hysician Surgery 26)Balaji RamadossVice	(i)	173,783	0	255	9,908	0 5,639	201,759	(
resident Chief Technology Officer 27) Julita C KallenbornVice	(i)	0 139,802	0 17,104	0 408	0 14,832	0 14,685	0 186,831	(
resident Acute Care 28)Jana GardnerVP Ambulatory	(ii) (i)	0 198,115	0 33,861	0 1,699	0 19,523	0 14,712	0 267,910	(
Care 29)Scott J ArnoldSenior Vice	(ii) (i)	0 218,182	0 52,209	0 654	0	0 14,762	0 300,919	(
resident Information Systems 30)Vincent D PerronVice	(ii) (i)	0 221,288	0 12,038	2,326	13,173	9,695	258,520	(
President Medical Affairs	(i) (ii)	0	12,038	2,326	13,173	9,695 0	236,520	(

— Page 3

Page **3**

Schedule J (Form 990) 2012

Part III Supplemental	Information	
Complete this part to provide the	ne information, explanation, or descriptions	required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II.
Also complete this part for any	additional information.	
Identifier	Return Reference	Explanation
SchJ_P01_S00_L01a	Schedule J, Part I, Line 1a	TGH pays membership dues for the University Club of Tampa for Mr. Ronald Hytoff. These membership dues were not treated as taxable compensation to the recipient. Any international travel by an executive is booked with a first class

Schedule 1 Part I Line 3

Sch1 P01 S00 103

ticket. Within the framework of annlicable law Tampa General Hospital will establish and maintain compensation goals policies

50.5_102_000_000		and programs that enable the hospital to recruit, develop, and retain the most qualified and talented staff. Tampa General Hospital strives to effect a strategic investment in the people who support the hospital's mission. Compensation goals, policies, and programs are guided by and reflect our values and principles, which are consistent with the high quality of the hospital's achievement in the furtherance of medical science. Differences in pay will not be based upon such factors as race, religion, gender, national origin, ancestry, age, marital status, or disability. To ensure that TGH is paying reasonable compensation and not violating the private inurement prohibition, the Compensation Committee of the Board of Directors annually reviews and sets the compensation of officers, the executive group and key employees. The Committee utilizes the outside consulting firm of Towers Watson to provide expert information regarding industry-wide compensation norms.
SchJ_P01_S00_L04	Schedule J, Part I, Line 4	Schedule J, Part 1, Line 4 -Tampa General Hospital provides the executive staff with a supplemental retirement plan (SERP). Participants of this plan are listed on Statement 4 column C3 (Officers). As these participants become vested, the incremental amount of vested benefits is included on Form W-2; however, distributions are not made until either the participant retires or leaves the organization. The compensation reported in the 2012 W-2s includes the following vested amounts: Amy J. Paratore: \$74,448; Anthony D. Escobio: \$20,735: Cheryl A. Eagan: \$40,216; Chris A. Roederer: \$130,401; David K. Robbins: \$141,000; Deana L. Nelson: \$225,203; Elizabeth Lindsay-Wood: \$1,234,122; Janet H. Davis: \$109,977; Jean M. Mayer: \$95,221; John H. Bond: \$116,614; Judith M. Ploszek: \$112,725; Mark W. Campbell: \$30,722; Maureen Ogden: \$68,418; Robin DeLaVergne: \$107,417; Ronald A. Hytoff: \$298,909; Sally Houston: \$253,648; and Steve L. Short: \$186,259.
SchJ_P01_S00_L06	Schedule J, Part I, Line 6	A portion of the bonuses and incentive is based achieving certain financial targets. The remaining bonuses are based on the achievement of certain quality indicators and other non-financial metrics.
SchJ_P01_S00_L07	Schedule J, Part I, Line 7	33.33% of the total bonus and incentive is based on achieving certain financial targets. The remaining bonus is based on the achievement of certain quality indicators and other non-financial metrics.

Schedule J (Form 990) 2012

n 990) Reof Ban, Banawry PARACHATSCIENCES CENTER I r identification number 3145 (a) Issuer name sborough County Industrial relopment Authority sborough County Industrial relopment Authority sborough County Industrial relopment Authority I Proceeds mount of bonds retired	Complete if the	e organization ans explanations	Information (swered "Yes" to Forr , and any additiona or Form 990. ► See ((d) Date issued 09-28-2006	m 990, Par Il informati	t IV, line 2 on in Part structions	24a. Provide o VI.	lescriptions,	(g) De	efeased	(h) beha	Insp		Pool		
PHEADINGSCIENCES CENTER I r identification number 3145 (a) Issuer name sborough County Industrial relopment Authority I Proceeds mount of bonds retired	(b) Issuer EIN 59-1293512 59-1293512	(c) CUSIP # 43233ACT1	(d) Date issued					(g) De	efeased		On	(i)			
Band Issues (a) Issuer name (a) Issuer name sborough County Industrial relopment Authority sborough County Industrial relopment Authority sborough County Industrial relopment Authority I Proceeds mount of bonds retired	59-1293512 59-1293512	43233ACT1		(e) Issu	e price	(f) Descripti	on of purpose	(g) De	efeased						
Bond Issues (a) Issuer name sborough County Industrial relopment Authority sborough County Industrial relopment Authority sborough County Industrial relopment Authority I Proceeds mount of bonds retired	59-1293512 59-1293512	43233ACT1		(e) Issu	e price	(f) Descripti	ion of purpose	(g) De	efeased						
(a) Issuer name sborough County Industrial relopment Authority sborough County Industrial relopment Authority sborough County Industrial relopment Authority I Proceeds mount of bonds retired	59-1293512 59-1293512	43233ACT1		(e) Issu	e price	(f) Descripti	ion of purpose	(g) De	efeased						
sborough County Industrial relopment Authority sborough County Industrial relopment Authority sborough County Industrial relopment Authority I Proceeds mount of bonds retired	59-1293512 59-1293512	43233ACT1		(e) Issu	e price	(f) Descripti	ion of purpose	(g) De	efeased						
sborough County Industrial relopment Authority sborough County Industrial relopment Authority sborough County Industrial relopment Authority I Proceeds mount of bonds retired	59-1293512 59-1293512	43233ACT1										tina	ncing		
relopment Authority sborough County Industrial relopment Authority sborough County Industrial relopment Authority I Proceeds mount of bonds retired	59-1293512		09-28-2006					Yes	No	Yes	uer No	Yes	N		
relopment Authority sborough County Industrial relopment Authority I Proceeds mount of bonds retired		43233AEA0	-	19),910,329⊦	lospital Expans	ion		x		x		х		
relopment Authority I Proceeds mount of bonds retired	59-1293512		02-28-2013	18		lospital Expans Refunding 2003			x		x		х		
mount of bonds retired	· · · · · · · · · · · · · · · · · · ·		09-19-2013	5),889,807 R	Refunding 2003	Bond Issue		x		x		x		
									с	1		-			
			F		4,550,00		B0		L	0		D			
mount of bonds legally defeas	ed					0	0			0					
otal proceeds of issue					202,380,09	-	186,480,570		50.89	89,807					
ross proceeds in reserve fund						0	180,480,370		50,00	5,007					
apitalized interest from procee						0	0			0					
roceeds in refunding escrows															
redit enhancement from proce	eds											-			
						-	0								
						-	5								
her spent proceeds												-			
her unspent proceeds							-		13						
ar of substantial completion .				20				2		,					
				Yes	No	Yes	No	Yes	-	lo	Yes		No		
ere the bonds issued as part o	f a current refunding	issue?			х	х		х					-		
ere the bonds issued as part o	f an advance refundir	ng issue?			х		х		;	x					
as the final allocation of procee	eds been made?			х			x	х							
pes the organization maintain	adequate books and r	records to support t	the final allocation	х		x		х							
						1			1						
					-			¥	C		¥-	D	No		
		a member of an LLC	, which owned	tes	No X	res	No X	Tes		-	Yes		NO		
		n private business u	se of bond-financed	х		x		×							
	suance costs from proceeds . redit enhancement from proce forking capital expenditures fr pital expenditures from proce her spent proceeds ar of substantial completion . ere the bonds issued as part o ere the bonds issued as part o us the final allocation of proceeds the organization maintain proceeds?	pital expenditures from proceeds	suance costs from proceeds	suance costs from proceeds	isuance costs from proceeds	suance costs from proceeds 2,184,89 redit enhancement from proceeds 199,158,14 forking capital expenditures from proceeds 199,158,14 her spent proceeds 870,85 her unspent proceeds 166,15 ar of substantial completion 2009 ere the bonds issued as part of a current refunding issue? X are the bonds issued as part of an advance refunding issue? X set he final allocation of proceeds been made? X proceeds? X tas the organization maintain adequate books and records to support the final allocation proceeds? X tas the organization a partner in a partnership, or a member of an LLC, which owned roperty financed by tax-exempt bonds? X te there any lease arrangements that may result in private business use of bond-financed to the tax and tax and the tax and t	suance costs from proceeds 2,184,896 redit enhancement from proceeds 0 forking capital expenditures from proceeds 0 pital expenditures from proceeds 199,158,149 her spent proceeds 870,854 her unspent proceeds 166,192 ar of substantial completion 2009 ere the bonds issued as part of a current refunding issue? 2009 ere the bonds issued as part of an advance refunding issue? X is the final allocation of proceeds been made? X is the final allocation of proceeds been made? X is the organization maintain adequate books and records to support the final allocation proceeds? X is the organization a partner in a partnership, or a member of an LLC, which owned roperty financed by tax-exempt bonds? Yes is the organization a partner in a partnership, or a member of an LLC, which owned roperty financed by tax-exempt bonds? X	Interpretation of the proceeds \dots is the final allocation of proceeds been made? \dots is the final allocation a partner in a partner ship, or a member of an LLC, which ownedImage: Colspan="2">Interpretation is partner in a partner ship, or a member of an LLC, which ownedImage: Colspan="2">Image: Colspan="2" (Colspan="2")Image: Colspan="2" (Colspan="2")Image: Colspan="2" (Colspan="2")Image: Colspan="2" (Colspan="2")Image: Colspan="2" (Colspan="2")Image: Colspan="2" (Colspan="2")Image: Colspan="2">Image: Colspan="2"Image: Colspan="2">Image: Colspan="2"Image: Colspan="2">Image: Colspan="2"Image: Colspan="2">Image: Colspan="2"Image: Colspan="2">Image: Colspan="2"Image: Colspan="2">Image: Colspan="2"Image: Colspan="2" <td <="" colspan="2" t<="" td=""><td>Interviewed Statution of the spent proceed Statution and the spent proceed Statution Statution Statution and spent proceed Statution Statution</td><td>Introduction of proceeds</td><td>Superior of the set of the</td><td>Subject to a strain of a</td><td>Stance costs from proceeds</td></td>	<td>Interviewed Statution of the spent proceed Statution and the spent proceed Statution Statution Statution and spent proceed Statution Statution</td> <td>Introduction of proceeds</td> <td>Superior of the set of the</td> <td>Subject to a strain of a</td> <td>Stance costs from proceeds</td>		Interviewed Statution of the spent proceed Statution and the spent proceed Statution Statution Statution and spent proceed Statution	Introduction of proceeds	Superior of the set of the	Subject to a strain of a	Stance costs from proceeds

			A		в		С		D		
rar	t tv Arbitrage (Continued)		-		_	1	-	1	_		
	dule K (Form 990) 2012 t IV Arbitrage (Continued)										Page 3
			Pag	e3 ——							
e	Was a hedge terminated?								Scheo	lule K (Fori	n 990) 2012
d											
с	Term of hedge		1								
b	Name of provider			_							
a	qualified hedge with respect to the bond issue?		Х		x		Х				
;	Is the bond issue a variable rate issue? Has the organization or the governmental issuer entered into a		х		x		х				
	late the rebate computation was performed										
С	If you checked "No rebate due" in line 2c, provide in Part VI	х		x		х					
b	Exception to rebate?		Х		х	х					
a	Rebate not due yet?		х		х		х				
	If "No" to line 1, did the following apply?										
	Has the issuer filed Form 8038-T?	х			х		х				
		Yes	No	Yes	No	Yes	No	Yes		No	
<u>2</u>	t IV Arbitrage	1	A		В		с		D		
	Regulations sections 1.141-12 and 1.145-2?			Х		х		х			
)	and 1.145-2?	nonqualified t	oonds of								1
с	If "Yes" to line 8a, was any remedial action taken pursuant to Regulat	tions sections	1.141-12								
b	issued? If "Yes" to line 8a, enter the percentage of bond-financed property so	ld or disposed	l of.		%		%		(%	0
la	Has there been a sale or disposition of any of the bond financed prope nongovernmental person other than a 501(c)(3) organization since the				х		х		х		
,	Does the bond issue meet the private security or payment test?	•			х		х		Х		
;	Total of lines 4 and 5				0%		0%		0	%	Q
;	Enter the percentage of financed property used in a private business u unrelated trade or business activity carried on by your organization, ar (3) organization, or a state or local government				0%		0%		04	%	c
	Enter the percentage of financed property used in a private business u than a section $501(c)(3)$ organization or a state or local government .		other	1	0%	1	0%		04	%	
I	If "Yes" to line 3c, does the organization routinely engage bond couns counsel to review any research agreements relating to the financed p		itside								

		Yes	No	Yes	No	Yes	No	Yes	No			
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?	х			х		х					
b	Name of provider	Transamerica	a Life									
с	Term of GIC		2.25									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	х										
6	Were any gross proceeds invested beyond an available temporary period?		x		х		х					
7	Has the organization established written procedures to monitor the requirements of section 148?	х		х		х						
Pa	rt V Procedures To Undertake Corrective Action											
			Α		в		3		D			
		Yes	No	Yes	No	Yes	No	Yes	No			
1	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self- remediation is not available under applicable regulations?	x		x		х						
	art VI upplemental Information. Complete this part to provide addit	ional inform	nation for res	ponses to	questions or	Schedule K	(see instru	ictions).				
Ide	entifier Return Reference	Explan	ation									
Sch	K_P01_S00_L00e Schedule K, Part I, Column e	Differen	Differences between "Issue Price" (column e) and "Total Proceeds of Issue" (line 3) are the result of investment earnings.									
Sch	K_P04_S00_L02c Schedule K, Part IV, Line 2c	100% of	f these funds w	vere utilized	to defease oth	ner outstandin	g issues; the	refore, no arb	itrage calcula	tion is required.		

Additional Data

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Schedule K (Form 990) 2012

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efile Public	Visual Rend	er Objec	tId: 20141197	793493003	46 - Submiss	ion: 2	014-07-09		1			845814
Schedule Form 990 or 99	D-EZ) Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. Open								201	2		
Department of the Traggium										nspect		
Name of the o	organization	TER INC										
Employer ide	ntification nu	mber					I					
Comple(te)ifNa 2 Enter	ng orden o All of the orden o	fighsnæreð "Y		ipapetweined	ssauðlifizessib, or Fo	rm (9) 0	ons only). Description,ofinteam g the year under s			L	(d) Cor	ected?
4938. \$	· · · ·					• •		•				
3 Enter	the amount of	tax, if any, o	n line 2, above, re	eimbursed by	the organization				▶ \$	5		
Part II												
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	organization		To From				Yes	No		mittee	- I I	No
							105		103			110
	·		. 🕨 \$		•	1						
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Dr. Devanand Mangar (board director and former Chief of Staff at FHSC) is President and an employee. FHSC engages Gulf to Bay Anesthesiologists for the provision of anesthesiology services, which are paid at fair market value. Radiology Associates of Tampa is a physician group practice, of which Dr. Bruce Zweibel (board director and Chief of Staff at FHSC) is a shareholder and employee. FHSC engages Radiology Associates for the provision of radiology services, which are paid at fair market value.
Schedule L (Form 990 or 990-EZ) 2012

Schedule L (Form 990 or 990-EZ) 2012

Additional Data

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Name of the organization FLORIDA HEALTH SCIENCES CENTER INC

59-3458145	Identifier	Return Reference	Explanation
F990_P06_S0A_	_L07a	Form 990, Part VI, Section A, Line 7a	USF designates one individual to participate i FHSC's board. In addition, the Chairman of th Board of the Tampa General Hospital Foundation is also a member of FHSC's boar
F990_P06_S0A_	_L07b	Form 990, Part VI, Section A, Line 7b	The Hillsborough County Hospital Authority has the right to approve amendments to FHSC's Articles of Incorporation.
F990_P06_S0B_	L11P	Form 990, Part VI, Section B, Line 11b	The IRS Form 990 is prepared by the Finance Department and sent to Tampa General Hospital's tax accountants for review. Followi the revisions made at the suggestion of Tam General Hospital's tax accountants, the IRS Form 990 is provided to the Chief Financial Officer (CFO) and the President/Chief Executive Officer (CEO) for comment and recommended changes. The Finance Department makes all appropriate revisions. The CFO reviews the Form 990 with the Aud Committee and considers any changes recommended by the Audit Committee. Any agreed-upon changes are incorporated and the draft Form 990, along with the Mission Statement, is distributed to the Board of Directors for review and approval. Upon approval by the Board, the Form 990 is filed with the IRS.
F990_P06_S0B_	_L12c	Form 990, Part VI, Section B, Line 12c	The monitoring and enforcing of the conflict of interest policy is a joint effort between Corporate Compliance and Human Resource All new hires are required to review, complet and sign the conflict of interest (COI) statement. The leadership group and all Boa members are required to review, complete, a sign the COI annually. In addition, existing employees are required as part of their annu performance evaluation to review, complete, and sign the COI. All the COIs are reviewed Human Resources. If there is a COI disclose on the form, additional information is request from the employee and in some cases Corporate Compliance is included where additional input or guidance is needed by Human Resources. Employees are also advised to disclose COIs that may arise duri the course of the year. Employees and other TGH healthcare partners can similarly report COIs to Corporate Compliance using the compliance line, email, phone, etc. Periodica in newsletters issued by Corporate Compliance, reference is made to COI. It is to responsibility of Corporate Compliance to
_	ender ObjectId: 2014119	079349300346 - Submission: 2014-07-09	TIN: 59-3458145
CHEDULE R Form 990)		Related Organizations and Unrelated Partn	nerships 2012
partment of the Treasury emal Revenue Service	► Com	plete if the organization answered "Yes" to Form 990, Part IV, line 3 ▶ Attach to Form 990. ▶ See separate instructions.	
ame of the organization ORIDA HEALTH SCIENCES CE	ENTER INC		Employer identification number
		es (Complete if the organization answered "Yes" to Form 990, Part	59-3458145 t IV, line 33.)
Part I Identifica		(b) (c) (d)	t IV, line 33.) (e) (f)

57 of 60

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Part II Identification of Related Tax-Exe related tax-exemption organizations du	uring the tax year.)	(b))		(c)			(d)		(e)			(f)			(g)
Name, address, and EIN of related organization	I	Primary a	activity	Legal or for	domicile eign co	e (state ountry)	Exempt	Code sect	ion Public (if sect	charity si ion 501(d	tatus :)(3))	Di	rect contro entity	olling	(13)	controlled
															Ye	
(1) Tampa General Hospital Foundation Inc		Fundraising to TGH's mission	support		FL	!	501(c)(3)	Line 7							No
PO Box 1289											1	N/A				
Tampa,FL33601 23-7354477																
(2) Tampa General Hospital Auxiliary Inc		Support Tampa Hospital	General		FL	!	501(c)(3)	Line 11	- Type I	II					No
P O Box 1289											1	N/A				
Tampa,FL33601 59-0810712																
(3) Tampa General Medical Group Inc P O Box 1289		Physician Speci	alty Offices		FL		501(c)(3)	Line 9 (509)(a)(2	2)					No
Tampa,FL33601											1	N/A				
27-4749421				_											_	
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Schedule R (Form 990) 2012 Part III Identification of Related Organiz	zations Taxable as	a Partner	ehin (Cor	nnlata i	ftha	organiza	tion ar	sworoc	"Ves" to F	orm Q	0 Part	- 11/ 1	line 34	hocau		Page 2
one or more related quganizations tr		hip dun (n)g t	he ta (k) ye	ar.) (d)	1	(e))	(f)	(g)		(h)		(i)	(j)		(k)
Name, address, and EIN of related organization		Primary activity	Legal domicile (state or		ling	Predomi income(re unrelat	elated,	Share of total inco			oprtionate cations?	amou	de VUBI unt in box 20 of	Genera manag partn	ing o	ercentage wnership
			foreign country)	entit	.у	excluded fi under se	rom tax		assets			Sche	edule K-1 m 1065)	parti	-	
			country)			512-5				Yes	No	(10)		Yes	No	
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										-						
					·)/a a 4		000	De et I	(1:	24 6	
Part IV Identification of Related Organization it had o(29) or more related organization	tions treat ed)as a co		r tn _{ues} t du		tax y	/(eab)r.)	(e)	(f)		(g)		(h))		(i)
Name, address, and EIN of related organization	Primary activity		Legal domicile			controlling entity	(C corp	f entity , S corp,	Share of tota income		e of end- year	of-	Percent		(13)	ion 512(b) controlled
		(sti	ate or foreigi country)	n			or t	rust)			assets				Ye	entity? s No
(1) Florida Health Sciences Center LTD	Professional liability & general liability coverage	e	CJ		Florida Scence	a Health es Center	С				75,437,	268	100 %		Yes	5
c/o Marsh Management Svcs 23 Lime Tree Bay Av Bd 4 Fl 2	to TGH on a claims made basis.	e			Inc											
Georgetown, Grand Cayman KY1-1102 CJ																
98-0695992										_						-
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			Pad	je 3 —								Sent		(10111	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Schedule R (Form 990) 2012																age 3
Part V Transactions With Related Organ	nizations (Complet	e if the orga	nization a	answere	ed "Ye	es" to For	rm 990	, Part I	V, line 34,	35b, o	r 36.)				P	aye J
Note. Complete line 1 if any entity is listed in F										,	,					es
During the tax year did the grammination engage in	any of the following t	anastions w	ith one or i		tod o	rappizatio	na listo	l in Dort	- 11 11/2					Γ	N	ło
1 During the tax year, did the orgranization engage in	any or the following th	unsactions W	ian one of I	nore rela	iteu Ol	i gariizdil0	ns liste	a ni rart	, 11-1V f					-		
a Receipt of (i) interest (ii) annuities (iii) royaltie	s or (iv) rent from a c	ontrolled enti	ty											1	а	No
b Gift, grant, or capital contribution to related orga	anization(s)													1	_	No
c Gift, grant, or capital contribution from related or					•									1	_	_
d Loans or loan guarantees to or for related organi														1	_	No
e Loans or loan guarantees by related organization	n(s)													1	=	No
f Dividends from related organization(s)														1	 f	No
														-	_	No

g Sale of assets to related organization(s)									19	1	NU
h Purchase of assets from related organization(s)									1h		No
i Exchange of assets with related organization(s)									1i	İ	No
${\bf j}$ $% {\bf j}$ Lease of facilities, equipment, or other assets to relate	ated organization(s) .								1j	<u> </u>	No
k Lease of facilities, equipment, or other assets from	related organization(s)							1k		No
I Performance of services or membership or fundraisin	ng solicitations for rel	ated organiz	zation(s)						11		No
m Performance of services or membership or fundraising	ing solicitations by rela	ated organiz	zation(s)						1m		No
n Sharing of facilities, equipment, mailing lists, or othe	er assets with related	organizatio	n(s)						1n	Yes	
o Sharing of paid employees with related organization	n(s)								10	Yes	
p Reimbursement paid to related organization(s) for e	expenses								1p		No
FY 2012 IRS 990 e-Fil		_		346 - Sub					50.2		
		_				ES CE	NTER ING	CEIN:	59-3	458	
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Software ID: 12000197 Software Version: v1.00	Name: anation:	FLOR Exter	IDA HE	ALTH SC	DDrov	/ed bv	• the Inte	schedul	evenu(e Se 990) 2 Pa	814 erv ovide e

Name, addres	(a) s, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under section	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code VUBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				512-514)	Yes	No	1		Yes	No	1	Yes	No	
						1		1			Schedul	e R (For	m 99	0) 2012
				— Page 5										
chedule R (Form 990) 2012 Part VII Supplemental Informa Complete this	tion part to provide additional informatic	on for response	es to questi	ons on Sched	ule R	(see instructi	ions).							Page 5
Identifier	Return Reference		Explan	ation										
Additional Data									Retur	n to	o Form			
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Software Version: v1.00

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